

The NATIONAL UNDERWRITER

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Details Of ALC-LIA Joint Unit Reexamination Of Group Policy

The joint committee on reexamination of group policy of American Life Convention and Life Insurance Assn., whose report to the executive committee of the parent organizations was summarized last week, held 10 meetings over more than three years. Reports were received and evaluated from three specially appointed subcommittees with membership drawn largely from other than the committee's own roster. Representatives of National Assn. of Life Underwriters attended and participated in four of the meetings.

Serving on the joint committee were: Henry S. Beers, Aetna Life, chairman; Charles G. Dougherty, Metropolitan Life; Robert E. Dineen, Northwestern Mutual Life; T. A. Sick, Security Mutual Life; J. Henry Smith, Equitable Society; Clarence H. Tookey, Occidental Life of California; James R. Wood, Southwestern Life, and Charles J. Zim-

merman, Connecticut Mutual.

Details of the report follow:

State insurance laws have for many years limited the freedom of action of insurance companies in underwriting group life plans. These laws have usually been looked upon as serving one or two broad classes of purposes. On one hand, they have been regarded as a means of resolving conflicts between two different systems of life insurance marketing—that of individual policies sold through separate, direct, personal contacts with the public by life insurance salesmen, and that of group in-

surance sold through mass marketing procedures. On the other hand, they have also been regarded as a means of achieving other results deemed to be even more directly in the public interest, such as the avoidance of those unstable group insurance arrangements which are not likely in the long run to provide life insurance protection on a basis satisfactory to the public.

Space does not permit an adequate discussion in this report as to the propriety or validity of these purposes inherent in restrictive state laws which

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Suggests Provision To Pro-Rate Payment Of Multi-A&S Cover

A pro-rata provision designed to protect A&S companies from the speculative buying of excess insurance has been suggested to Commissioner S. N. Beery of Colorado, president of NAIC, in a letter written by C. C. Yost, senior vice-president of Union Bankers of Dallas. The proposal differs from the uniform A&S act passed in most states in two respects—it would prevent the buyer from collecting more than his loss, and it would return premiums pro rata in excess A&S situations only back to the date of the last acquired coverage.

"Under the uniform provision, the company can enforce pro-rata only as to coverage of which it has not received notice," Mr. Yost states. "Such a provision would be ineffective with respect to policies wherein the company's right to cancel or not renew is limited."

Would Pro-Rate To Last Issue

With policies renewable at the option of the company, the insurance cannot be ended until the next renewal date which may be as much as a year away, Mr. Yost points out. He thinks it inequitable that a company should have to refund part of premiums paid back to the date of issue of the policy, just because of the one current claim that is being pro-rated.

"Since there are many policies now in force without such a pro-rata provision, it will be impossible to bring speculative buying to an abrupt halt," Mr. Yost said. "But, if we can make the curbs apply to business written hereafter, we will have made a fine step in the right direction."

The wording of Mr. Yost's suggested atute is as follows:

"Every policy providing for payment

W. Thomas Craig

Mr. Craig took a leading role in the formation of GAMC after serving from 1949 to 1951 as chairman of General Agents & Managers Committee, predecessor of the present organization. He served recently as chairman of the GAMC group insurance committee.

A resolution passed by GAMC's director praised Mr. Craig for "his efforts and perseverance which brought into being a most valuable and effective organization in service to the life insurance industry."

Mr. Craig, who began his life insurance career with Aetna Life in 1927, is a past president of Los Angeles General Agents & Managers Association. He is also a former president of the Cincinnati and Ohio Life Underwriters Assns.

President Signs Medical Care Bill

President Eisenhower has signed the social security bill containing provisions for relief payments for medical care to some 1,360,000 needy persons over age 65 during the program's first year of operations.

Potentially, 12.4 million persons over 65 now eligible for old age payments under the social security system are eligible for old age payments under new program. Immediately applicable is the provision that has the federal government substantially increasing its grants to states to help the 2.4

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Hulbert Of Utah To Resign Jan. 1

Commissioner Carl A. Hulbert of Utah submitted his resignation effective Jan. 1, 1961. He has been in office since June 1958 and his term would expire April 1, 1963.

Mr. Hulbert told Gov. Clyde that the committee work he is engaged in for National Assn. of Insurance Commissioners will be completed by Jan. 1. He has been primarily active in the investigation of merit rated automobile insurance.

Only Surprise Of NALU Convention: Fight For Midyear

Advocates Of Retaining It
Undaunted By Overwhelming
Mail Vote For Abandonment

By ROBERT B. MITCHELL

WASHINGTON—The only surprise at the otherwise completely harmonious convention being conducted here this week by National Assn. of Life Underwriters is the spirited fight being made for retention of the midyear meeting, in the face of a proposed constitutional amendment that would abolish it.

By the time this issue reaches its readers, the matter will have been decided or action will have been postponed. It would have been acted upon at the Tuesday afternoon session of the National Council, but because it didn't come up until nearly 5 o'clock, a motion to table the proposal until Thursday afternoon was carried almost unanimously. This deferment means that whatever action is taken will be just about the time that this issue of THE NATIONAL UNDERWRITER has to go to press in order to make its scheduled mail trains.

So at this point there can be only
(CONTINUED ON PAGE 18)



Shown above is Prudential's new home office, the Plaza Building, where the company expects more than 10,000 people to visit during four days of open house during September. One open house is for Newark area business and civic leaders and another, a three-day affair, is for employees and their families. Prudential moved some 1,500 home office employees into the new office in May. Another 120 will move into the seven-story south wing, lower right of main building, when it is completed in late 1961.

Exterior of the building is white marble. A two-story lobby features a mosaic marble mural depicting the Rock of Gibraltar flanked by the Pillars of Hercules. When completed, the structure will have more than 500,000 square feet of usable space, parking space of 88,000 square feet, and commercial tenant space of 18,400 square feet.

Add 813 To Ranks Of CLUs At Conferment

CLU designations were granted to 813 life insurance men and women at the conferment exercises this week during the NALU convention at Washington, and 170 others were given the CLU diploma in agency management.

Except for a few who had previously passed all examinations, but had not met the experience requirement this year, all 813 recipients completed their examinations this year. The 813 figure includes those who qualified for the CLU associate designation, an equivalent award for those not directly connected with the agency operations of the business.

In the list that follows, recipients of the CLU associate designation are indicated by an asterisk preceding the name.

Names are listed alphabetically, except for five CLU designation recipients and one agency management diploma recipient, whose names were received just before press-time from American College. They are given at the end of their respective categories.

Anenson, Q. C., Mutual of N. Y.; Washington, D. C.; Abel, B. M., Texas Technology College Lubbock, Tex.; Abrams, Herbert, Conn. General, Detroit; Abramson, R. A., N. Y. Life, North Miami Beach, Fla.; Abrohams, R. R., New England Life, Minneapolis; Ahnell, C. P., Metropolitan, Hempstead, N. Y.; Alex, Alexander, New England Life, Long Beach, Cal.; Allen, J. C., Piedmont Southern Life, Coral Gables, Fla.; Allen, S. E. Jr., Metropolitan, Rockville Centre, N. Y.; Alter, J. S., Aetna Life, New York, N. Y.; Ambler, O. A., Prudential, San Antonio; Andersen, D. E., Northwestern Mutual, Milwaukee; Anderson, J. W., Southwestern, Lubbock, Tex.; Anderson, J. C., Northwestern National, Minneapolis; Anderson, K. L., Insurance R&R, Indianapolis; Anderson, R. M., North American Life of Canada, Philadelphia; Anderson, S. D., Equitable Society, New York, N. Y.; Andrew, F. H., Homesteaders Life, Des Moines; Anthony, J. C., Prudential, Williamsburg, Va.; Arches, Joseph, Prudential, Union, N. J.

Arnold, C. C., Northwestern Mutual, Santa Barbara, Cal.; Atkins, A. M., Life, Dearborn, Mich.; Aylor, R. R., State Farm Life, Springfield, Pa.; Bailey, K. E. Jr., Lee National Life, Shreveport, La.; Baker, E. E., Conn. General, Bloomfield, Conn.; Baker, F. M., Bankers of Iowa, Pittsburgh; Baker, Lee, Mutual of N. Y., New York, N. Y.; Baker, Thomas, Fidelity Union, Plainview, Tex.; Bakeman, Theodore, Duquesne University, Pittsburgh; Barber, W. D., N. Y. Life, Colorado Springs; Barker, D. N., Prudential, Minneapolis; Barnes, J. B., Mass. Mutual, St. Louis; Barnes, L. J., Conn. General, Baltimore; Barnes, Scott, Calhoun Life, Columbia, S. C.; Barr, R. A., N. Y. Life, St. Louis; Barrett, W. B., Metropolitan, Coal City, Ill.; Barry, E. H., Home Life of N. Y., Newark; Bartlett, L. G., Equitable Society, Detroit; Bast, M. S., Prudential, Miami; Battaille, J. F. Jr., John Hancock, San Diego.

Battista, R. L., Metropolitan, Hamden, Conn.; Bazzurro, D. P., John Hancock, Staten Island, N. Y.; Beagle, A. I., Mutual Benefit Life, Oklahoma City; Beairle, J. W., State Farm Life, Wheeling, W. Va.; Beattie, Harry, John Hancock, Des Moines; Becker, R. E., N. Y. Life, St. Paul; Beecen, C. J., Home Life of N. Y., New Orleans, Louisiana; Belding, M. C., Equitable of Iowa, Grand Rapids; Benofsky, R. W., Mutual of N. Y.; Oakland, Cal.; Bergan, M. M., Jefferson Standard, Denver; Berger, M. M., Metropolitan, Elmhurst, N. Y.; Berggoetz, C. F., N. Y. Life, Fort Wayne; Bergmann, J. J., Sentry Life, Milwaukee; Bergoine, R. A., N. Y. Life, Buffalo; Bergum, William, N. Y. Life, Ventura, Cal.; Berke, M. W., Metropolitan, Forest Hills, N. Y.; Berry, E. D., National of Vt., Portland, Me.; Bert, J. B., Penn Mutual, Erie, Pa.; Bertrand, C. R., John Hancock, Des Moines.

Bieltia, W. L., N. Y. Life, Iron Mountain, Mich.; Birmingham, J. J., Prudential, Jamaica, N. Y.; Bishop, E. R., N. Y. Life, Dayton, O.; Bishop, S. W., Prudential, Los Angeles; Blustein, H. M., Conn. Mutual, New York, N. Y.; Bochart, C. L. Jr., Prudential, Minneapolis; Bockel, Alan, New England Life, Cleveland; Boone, W. D. Jr., Southwestern, Corpus Christi; Bourrias, P. N., Prudential, San Antonio; Bowen, F. C., Occidental of Cal., Dearborn, Mich.; Bowers, P. H., N. Y. Life, Chicago; Bowlin, K. D., Provident Mutual, Los Angeles; Bowman, E. E., Lincoln National, Fort Lauderdale, Fla.; Bradbury, T. J., Metropolitan, Bloomington, Ill.; Brady, J. E., Metropolitan, Taunton, Mass.; Brainard, S. B., U. S. Life, Honolulu; Brand, J. S., Conn. Mutual, Dallas; Brasher, J. S., Prudential, Sacramento; Breen, S. J., Metropolitan, New Orleans; Brex, D. E., New England Life, New York, N. Y.

Broderick, G. N. Jr., Pan-American, El Paso; Brophy, E. F., Mutual of N. Y., New York, N. Y.; Brown, Patsy, Southwestern, Dallas; Brown, T. C., Northern Life, San Leandro, Cal.; Brunk, A. D., Equitable of Iowa, Urbana, Ill.; Brunzell, P. F., Prudential, Lincoln, Neb.;

Buchanan, T. A., Equitable Society, Chicago; Buck, L. A., N. Y. Life, Detroit; Budnitz, E. A. Jr., Provident Mutual, Baltimore; Buil, C. R., N. Y. Life, San Jose, Cal.; Burbank, A. D., Monarch Life of Mass., Springfield, Mass.; Burger, F. M., Washington National, Seattle; Burger, W. J., Lincoln National, Columbus, O.; Burkhardt, S. T., Equitable Society, Worthington, O.; Burns, M. E., Equitable Society, New York, N. Y.; Burrell, R. C., Virginia Mutual Benefit Life, Roanoke, Va.; Bush, J. D., Metropolitan, Houston; Butler, P. E., New England Life, Worcester, Mass.; Butler, W. S., Sun of Canada, Wilmington, Del.; Byers, T. G., Mutual of N. Y., Seattle.

Caldwell, J. W., Southwestern, Albuquerque; Cannick, C. W. III, John Hancock, New York, N. Y.; Cannarozzi, L. J., N. Y. Life, Dayton, O.; Cannella, J. L., Metropolitan, Brooklyn; Caplan, Daniel, Metropolitan, Baltimore; Cardinal, J. L., Prudential, Pittsburgh; Carey, J. A., Prudential, Seattle; Carey, K. J., Northwestern Mutual, Milwaukee; Carrick, W. R., Aetna Life, Worcester, Mass.; Carroll, C. M., Metropolitan, Asheville, N. C.; Carroll, J. J., Occidental of Cal., Los Angeles; Carson, F. K., N. Y. Life, Tucson; Carter, D. W., N. Y. Life, Massapequa, N. Y.; Carter, R. H. Jr., Life of Ga., Metairie, La.; Carter, W. C., Fidelity Bankers, Richmond; Cartwright, J. B. D., Standard of Ore., Oakland, Cal.; Cash, C. A., N. Y. Life, Dallas; Cash, R. O. Jr., Conn. General, Miami; Case, Lewis, Pacific Mutual, Los Angeles; Caulfield, J. D., Prudential, Mt. Baldy, Cal.

Chadbourne, B. D., Aetna Life, Jacksonville; Chapman, J. W., Mass. Mutual, Freeport, Ill.; Chase, S. M., Life of North America, Boston; Chastain, E. N. Jr., Metropolitan, Santa Monica, Cal.; Chotin, David, Home Life of N. Y., Fair Lawn, N. J.; Christip, C. W., Business Men's, Charleston, W. Va.; Christensen, R. M., National Public Service, Seattle; Christy, E. J., Occidental of Cal., Dearborn, Mich.; Clark, E. M., Conn. General, Springfield, Mass.; Clark, J. H., Volunteer State, Chattanooga; Clayton, W. M., National of Vt., Roanoke, Va.; Cleverley, R. R., Mutual Benefit Life, Houston; Close, W. A., Prudential, Ann Arbor, Mich.; Cloy, W. B., Metropolitan, East Point, Ga.; Clyatt, W. N., Equitable Society, Walnut Creek, Cal.; Coates, E. L., Peoples Life of D. C., Washington, D. C.; Cobine, T. L. Jr., Equitable of Iowa, Des Moines; Coffey, C. L., Home Life of N. Y., Washington.

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Brokers, General Lines Agents Told To Exploit Life Sales Potentials

Brokers and fire and casualty agents should put aside their fear of asking their general lines insured, "What about life insurance?" Alex Goldberger, Brooklyn broker, told the eastern regional meeting of the Pyramid Club of Continental Assurance in Atlantic City.

He said that general lines producers often miss out on opportunities because they do not think in terms of life insurance, admitting that often he has been just as guilty of this failing as other brokers and non-life agents.

But he cautioned producers that there is far more to the life insurance story than mere salesmanship, noting that the need to know the "technical ins and outs of the merchandise you are selling," is of paramount importance.

Mr. Goldberger said that he was convinced that the life insurance market cannot be pursued successfully if the producer is content to keep his knowledge and technical know-how on a superficial basis. He said that most clients have an uncanny instinct for evaluating the producer at his proper level.

"Somewhere in your crowded day," he told club members, "you have to find time for research and study."

Another plus factor of research and study, Mr. Goldberger said, is that well-informed life agents will find the prospect's lawyer and accountant allies instead of opponents, "if for no other reason than that they, also, are so busy that they haven't got the time and energy to sacrifice on the necessary research work and study."

Pointing to recent surveys conducted by National Assn. of Insurance

No. American L. A.&H. Agents Meet New Boss At Sales Convention

Robert F. Rosenburg, new president of North American L.A.&H., was introduced to 250 leading agents and their wives who gathered at Chattanooga for a three-day sales convention. He spoke at the banquet at which awards were presented to winners of the "Welcome Bob Rosenburg Day" sales contest.

Sales talks were given by regional sales directors Merle C. Fraser, Columbia, Miss., who spoke on "Your Rainbow for Success;" Patrick J. Murphy, Hackensack, N. J., who presented tips on the company's leading seller, the President's Passbook Plan, and Calvin J. Bridge, Columbia, S.C. Also appearing on the program was Richard Virtue, Oklahoma City agent.

Scores Special Bias In Favor Of 'Blues'

C. T. Hellmuth, a consultant in employee benefit plans, group insurance and pension programs in Washington, D. C., writes:

I have read with interest and real concern the Columbia University study of Blue Cross-Blue Shield.

Although no one representing insurance companies was included on any of the committees, the compilers of the report have chosen to make the recommendation that "mass purchasers of health insurance should examine their existing coverage to ascertain whether . . . they have coverage which can be retained for life at a community-wide rate applicable for their subscriber class." This gratuitous and unfair recommendation is but another step in the direction of fully socialized medicine.

Concern is shown for over-utilization and abuses while, on the other hand, there is a demand for the elimination of experience rating. Experience rating is uniquely appropriate in a free society as it provides an incentive for employers and employees alike to control over-utilization and abuses.

Further, the report failed to establish how, other than by the fervor of its advocates, Blue Cross differs from any other mutual insurance operation. Since there is no real difference, it is my strong feeling that Blue Cross in every state should be subject to insurance department regulation and the appropriate premium taxes.

Finally, the discounts which they obtain from the hospitals at the expense of (1) other paying patients, (2) the tax-paying public, and (3) the contributors to charitable drives should be eliminated.

New York University will run its annual institute on federal taxation Nov. 9-18 at Hotel Biltmore, New York City. Information can be obtained from the university's Washington Square office.

Agents, which showed that the average take home pay of agency principals in New York and Connecticut was \$7,600, Mr. Goldberger asked whether it was not reasonable to suggest that the general lines producer with this gross "must seriously study the potentials of this dynamic kindred field of life insurance."

He admitted, moreover, that he had grave doubts "that I could afford the luxury of being a general lines insurance producer if it were not for the income I derive from my life insurance activities."

What's Wrong With Volumitis? McDonald Asks St. Louis Agent

John A. McDonald, senior vice president Metropolitan Life, in his address before Life Underwriters Association of St. Louis last week, took up the cause of "volumitis," asking analogously, "is there something wrong with Sears Roebuck trying to do a large volume than Montgomery Ward?"

Noting that efforts have been made to retard the sale of group life insurance by place restrictions on the amount that may be sold to individuals, Mr. McDonald said their are other avenues open to corporations that want life insurance on their top and key executives.

"There is a serious and alarming trend towards self-insurance in this country," he said. "A number of large industrial companies and those of medium-size are thinking along those lines. They know what protection they want and if life insurance will not provide it for them, they will use other avenues open to them. When \$1 million or more in group insurance premiums are involved, and also tax questions are considered, the smart company executives in charge of the insurance affairs of such corporations may be sure to come up with some suggestion to by-pass life insurance."

Mr. McDonald challenged a recent item in THE NATIONAL UNDERWRITER stating it was common practice to sell group coverage providing \$100,000 for the president of a corporation and only \$1,000 to the rank-and-file workers.

"I challenge THE NATIONAL UNDERWRITER to document the cases they support that claim," said Mr. McDonald, going on to assert that such cases are "just plain nuts."

He said he could find no such cases that have been written by Metropolitan Life and in conversations with executives of other companies, found them equally unaware of this practice. "There may have been a few such cases," he admitted, "but that does not mean the alleged practice is common."

Mr. McDonald also showed a lack of sympathy with the results of a sampling of more than 5,000 members of National Assn. of Life Underwriters on the question of "volumitis," observing that the returns of 1,400 members showed that agents felt emphasis on volume was a development detrimental to the public interest.

"I wonder if these underwriters ever read the talk given recently by Jacob Nussbaum, a former president of the NALU, when he said that he couldn't find anything evil about the word 'volumitis,'" he remarked. It has come to have a connotation apparently distasteful to agents, but he said he believed in the insurance business trying to increase protection.

Mr. McDonald, cited the Sears Roebuck-Montgomery Ward competition for business and added the example of Chevrolet-Ford, Ralston Purina, Quaker Oats, and other corporations.

"All of us have sales opportunities practically without limit," Mr. McDonald declared. "We all have new forms of policies and rates. They leave me bug-eyed with amazement, but don't forget all these novelties in themselves are not automatic salesmen. It is the individual salesman who still is most important. We still have to deal with principals and sell life insurance policies."



Congratulations, NALU

The new Headquarters Building in Washington, D.C., is an impressive tribute to the stature of America's life underwriters!

New York Life salutes the officers of the National Association of Life Underwriters and its many members whose vision, energies, and faith have made this new building a reality. The aims and purposes of this great Association have our enthusiastic support for contributing so importantly to the life insurance industry.

We are proud, too, of Bill North's election as the new President of NALU. His outstanding service in life insurance counseling, his many im-



Meet the new NALU President, William E. North, C.L.U., General Manager of New York Life's Northern Illinois Office.

portant civic endeavors, all reflect the high ideals of the Association. A graduate of Oregon State, Bill became a Nylic Agent in 1930 in Portland, Oregon. Later he was appointed General Manager in Montana and in 1938 was transferred to Chicago. Since 1943, Bill has been General Manager of the Northern Illinois Office now located in Evanston.

Our warmest congratulations to NALU and its new President and our best wishes for their continued success.

NEW YORK LIFE
 INSURANCE COMPANY

51 Madison Avenue, New York 10, N.Y.

New York Life Adds Five New Policies To Its Portfolio

New York Life has introduced five new policies—two "educational" policies, two family plans and an individual hospital expense policy.

The two educational life insurance policies are designed to help meet steadily rising costs of college education at a minimum of premium outlay.

The "Educational Endowment" is written in units of \$4,000 and provides for payment of \$1,000 at the beginning of each college year, even if the father, on whom the policy is usually issued, dies at any time after issue. The package feature, using only one policy instead of four, and the exten-

sion of premium payments until the last annual educational installment is paid, permit lower premium rates.

The second policy—whole life with educational endowment benefits—combines \$4,000 of educational insurance with \$10,000 of whole life on the father, and has a premium structure that defers part of the cost of both the educational insurance and life insurance until after the child's graduation.

Flexibility in payment methods with both policies makes it possible to take the educational benefits in several ways, ranging from a lump sum at the beginning of each school year to a combination of one annual payment for tuition and monthly payments for room and board during the school year.

The two family policies are described below:

—The "Family Assured Protector"

(CONTINUED ON PAGE 28)

DEMOCRACY IS NOT A PARTY.. .IT'S A WAY OF LIFE!



ALL AMERICAN LIFE & CASUALTY COMPANY believes...

"You should have policies designed to meet the WANTS of your prospects."

Why not investigate **NOW** one of the most talked about companies in America and learn the startling facts about Democracy in action—through the outstanding contracts and policies of All American Life & Casualty Company.

"Building for Billions"



WRITE:
Mr. E. E. Ballard, President
All American Life & Casualty Co.
All American Bldg., 505 Park Place
Park Ridge, Illinois.

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Life & Casualty Company

CHICAGO, ILLINOIS

General Offices: ALL AMERICAN BUILDING, PARK RIDGE, ILLINOIS

LOANS
A General Agent or Agent can easily have from \$2,000 to \$100,000... in a lump sum...at low bank interest rates...on his vested renewals through our exclusive, dignified, confidential service...

- For additional working capital
- For business expansion
- To pay off indebtedness...protect your credit
- For personal needs...home purchase, home remodeling, etc.

For complete, confidential information on this exclusive service, please call or write...
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Gentlemen: Please send me complete, confidential details on your exclusive service. I understand I am NOT obligated in any way.

AGENT

GENERAL AGENT

Name _____

Company _____

Address _____

City _____

Zone _____

State _____



JOHN H. WEBER
PRESIDENT

Member: National Assn.
of Life Underwriters

Stannard To Retire From Occ. Of Cal.: Had 23 Years' Service

William B. Stannard, vice-president of Occidental Life of California and former president of Life Insurance Agency Management Assn., will retire September 30 after 23 years with the company. He will remain associated with Occidental as a member of the board, a position to which he was elected in July.

Mr. Stannard began his insurance career soon after his discharge from the army at the end of World War I. He began with Occidental as agency assistant. Two years later he was appointed northwest division manager in charge of northern California, Oregon, Washington, Idaho, and Nevada. Later he was given responsibility for the whole Pacific coast and soon after, the mountain states and southwest territories as well. In 1949, he was named vice-president and in 1952, vice-president in charge of agencies.

There is clearly no ground for action by the department, the Howell release stated.

N. J. Department Has Full Confidence In Shanks' Conduct

The New Jersey department this week gave Carroll M. Shanks, president of Prudential, a clean bill of health in connection with a financial transaction which would have saved him a substantial amount in federal income taxes. At the same time, the department praised Mr. Shanks for having done "an outstanding job" in his position as head of the second largest life insurance company in the country.

In a statement released by the department, Commissioner Howell said "we find no violations of the insurance law of this state nor, to the best of our knowledge, the violation of any other law."

"From my observations as insurance commissioner, Mr. Shanks has done an outstanding job as president of Prudential in the interest of the public and the company's policyholders," the commissioner declared.

Purchase Questioned

The transaction in question involved Mr. Shanks' purchase of Timber Conservation Co. The purchase was effected by Mr. Shanks putting up money of his own and by borrowing \$33 million. The remaining \$4.4 million of the \$8.4 million purchase price of Timber Conservation was provided by Georgia-Pacific Corp., a plywood manufacturer, of which Mr. Shanks is a director. Mr. Shanks sold his interest in Timber Conservation on the same day he purchased it. This, it was said, would have enabled him to effect a tax savings over a period of years.

In a letter to B. J. McLaughlin, assistant chief examiner of the department, Mr. Shanks explained his position:

"I undertook this transaction with the firm belief that it was a legal, ethical, reasonable, and certainly not a precedent-setting arrangement. I followed a formula which has been used repeatedly in the petroleum and in the timber business. It seemed at the time, and it still seems, the kind of transaction in which men in high-salary brackets can gain a reasonable amount of financial independence. It is done frequently, by many of our leading industrialists and professional people, for this reason."

Notes Publicity

"The publicity, however, has portrayed this as an unethical and unwise investment on my part, and it concerns me greatly. Apparently, as president of a mutual insurance company, I am not entitled to make the same kind of arrangement that is available to other executives. I think this is unreasonable. However, I realize that the information which has been so widely spread is causing criticism of me and, although no one in the Prudential other than myself had any knowledge of my transaction before I made it, of the Prudential."

"Since the millions of policyholders whom we serve are so widespread, it obviously would be impossible for me to provide these people with anything like a reasonable perspective in this matter, so the misunderstanding will persist."

"In view of this, I believe it will be in the best interest of the Prudential if I were to dispose of this investment with no profit to myself, which I am now arranging to do."



GEORGE C. McCABE

Talk about a salesman's dream!

Mr. Francis J. Budinger, C.L.U.
Executive Vice President
Franklin Life Insurance Company
Springfield, Illinois

Chicago, Illinois
June 16, 1960

Dear Bud:

Your recent letter of congratulation on my current production caused me to pause and consider the one and a half year period of my Franklin Life association, which has passed so quickly. On December 1, 1958 I accepted the opportunity extended to me by Area Manager John E. Duffy to become an associate of the dynamic Duffy Agency. I had no previous selling experience, but with John's generous assistance decided to give it my all for at least one full year.

Home office records will indicate that during 1959 my paid annualized premium amounted to \$21,731. I am privileged to be a charter member of the Franklin Million Dollar Conference; a member of the Diplomat Club, the Order of the Diamond; and am the proud possessor of a beautiful Salesman's Trophy—not to mention over \$300 in cash prizes and 10,000 merchandise points. Talk about a salesman's dream!

My goal for 1960 is \$25,000 of paid premium, and I am on schedule. Unquestionably this year will reflect an increase from every standpoint. And I know without a doubt that Franklin Specials, Franklin sales aids and tools are unsurpassed in the industry, and make any market approachable. Best of all, the marvelous cooperation of all home office departments is a constant source of happiness and amazement. Ours is truly an agent's company. And I look forward to a long and happy career with the friendly Franklin.

Cordially,
GEORGE C. McCABE

An agent cannot long travel at a faster gait than the company he represents!



The Friendly
FRANKLIN LIFE INSURANCE COMPANY

CHAS. E. BECKER, PRESIDENT

SPRINGFIELD, ILLINOIS

DISTINGUISHED SERVICE SINCE 1884

*The largest legal reserve stock life insurance company in the U.S. devoted exclusively to the underwriting of Ordinary and Annuity plans
Over Three Billion Eight Hundred Million Dollars of Insurance in Force*

Subjects Of Talks At LOMA's Annual Meeting Are Listed

Subjects of the general session talks which will be made at the annual conference of Life Office Management Assn., at the Royal York Hotel, Toronto, Sept. 26-28, have been announced by the program committee, under George Ryrie, North American Life.

The general session on Monday will begin with the presidential address by

Charles H. Bader, Interstate Life & Accident, whose talk, "Is the Challenge Being Met?", will examine the services offered by LOMA in relation to the needs of the life insurance industry.

Following Mr. Bader's address, G. H. Sheppard, president of International Business Machines, in a speech titled "Approaching One Hundred," will take a look at present and future developments in Canada as the dominion approaches its centennial.

Harold J. Cummings, Minnesota Mutual, covering "Life Insurance, the

Only Property," will emphasize that life insurance is the only way to solve the problems created when a man needs money, loses his health, grows old or dies.

After the business meeting Tuesday, Clarence J. Myers, New York Life, will discuss "Systems, Procedures and People" and the relationship of these three elements in an organization. Marvin Bower, managing director of McKinsey & Co., in his talk, "Increasing Management Effectiveness in an Insurance Company," will deal with basic principles for increasing sales

volume and reducing costs, with emphasis on steps that can be taken by top management.

Former LOMA president, Peter McDonald, Crown Life, will speak at the luncheon honoring the 1960 LOMA Institute fellows. His address, "Education—an Unending Road," will emphasize that the executive of tomorrow must be the flexible employee of today.

Thoughts On The Business

The Wednesday morning session will begin with a panel titled, "The Latest Word—1960 Thoughts About Our Business." Participants include G. N. Watson, Crown Life; John Burkhart, College Life, and Charles M. Sternhell, New York Life.

"Group Insurance—Trends and Problems" is the title of Mr. Watson's address, a discussion of some of the newer developments in the group and major medical fields. Mr. Burkhart's, "Business in Politics—a Case Report," will carry the message that participation in politics is the indispensable ingredient in any definition of citizenship. Mr. Sternhell will discuss the 1958 C.S.O. mortality table, present background information about the development of the 1958 table, and describe how its adoption will affect the life business.

An address by D. E. Kilgour, Great-West Life, on a subject which will be announced later, will bring the conference to a close.

Chicago Underwriters Get Views On Trends

Effective risk selection is of a progressive character, not conservative or liberal, John Bolin Jr., reinsurance field manager of Business Men's Assurance, advised in a discussion of trends and teamwork in underwriting.

Speaking at the September meeting of Chicago Home Office Life Underwriters Assn., he noted that trends are developed by frequent deviation, not by isolated departure from accepted patterns. A proverb of the underwriting philosophies of some companies might well be, he said, "Be not the last to lay down the old or the first to take up the new."

Mortality, Mr. Bolin asserted, has just about reached a plateau, and no improvement is foreseen unless there is a breakthrough in preventing cardiovascular disease, cancer or accidents. Companies are finding that profits are diminishing because of inflation and heavy income taxes. Despite these adverse effects on underwriting, there is no need to tighten up selection procedures, he declared. What is needed is a reexamination for soundness of underwriting practices.

Makes Predictions

Mr. Bolin made several predictions and observations emanating from current trends. There will likely be more medical tests and questionnaires. Today, tall underweights are rated liberally; however, there must be more stringent underwriting of mild overweights with high blood pressures. Occupational ratings are being liberalized despite more new hazardous occupations, but avocations such as sky diving are becoming more dangerous than occupations. Heretofore, much attention was given to overinsurance. Because of inflation and new concepts of living, underwriters may have to nudge the overinsurance limits up a bit, he declared.

National Fidelity Life reports paid life production, exclusive of group, in August increased 63% over the same month last year. New A&S business was up 58% for the same period, with substantial increases in group sales.

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- 9 Is officially approved by outstanding laboratory research engineers!

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Atlanta, Ga.	Cincinnati, Ohio	Lacrosse, Wis.	Philadelphia, Pa.	Vancouver, B.C., Canada
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Equitable's Badgley Tells How To Build Sound Lawyer Relationships

Estate planning often requires the close cooperation of the life agent and the client's lawyer, especially in the bigger cases. Usually the relationship is a smooth one, but on occasion it hits a rough spot. An agent may sometimes feel the lawyer is interfering with a sale, while the lawyer, on the other hand, may get the impression the

agent is trying to usurp the lawyer's function. What makes for poor agent-lawyer relations? Equitable Society's publication for field men, *Agency Items*, asked Eugene D. Badgley, the company's director of special services, to discuss these and other questions. Herewith are the questions put to Mr. Badgley and his answers.



**“Well, Jim,
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for a year now.
How's it
working out?”**

EVEN BETTER than I hoped, Fred. We've gained more operating flexibility, and our reinsurer is completely non-competitive."

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"Their underwriting experience and speed, especially on sub-standard, and their variety of contracts and pooling arrangements give us more sales mobility. Their consultants are top men — and available when we need them. They've trained two underwriters for us and helped us with filing problems in Tennessee and Indiana. I could go on and on."

"No need. It's clear to me we're better off with North American Reassurance. Should we be looking

to them for advice on entering the group field?"

"Just what I'm doing now. A staff man from North American Re is due any minute . . . and while I'm at it, I'll see if they can help with that administrative problem we discussed yesterday."

**“Fine.
They're valuable
people to know.”**



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Mr. Badgley, is there a problem of lawyer-agent friction in estate planning and business insurance cases?

I don't think there is any real problem which common sense can't handle. Moreover, we have to keep the question in proper perspective. For the occasional case where there is friction, there are many, many more where there is a fine harmonious relationship. For the few cases where a lawyer opposes the life insurance which the agent has recommended, there are many more in which the lawyer fully recognizes the client's financial need for insurance and supports the agent's recommendation.

Do you think agents should be more conscious of the need to develop their relationships with lawyers?

Absolutely. While, as I say, agent-lawyer friction doesn't crop up very often, there are now many more cases in which it could crop up if the agent is not conscious of the possibilities. We have bigger estates than we used to and more of them. Over the past five years, there has been a 50% increase in the number of federal estate tax returns filed and a 66 2/3% increase in the amount of estate taxes paid. Business men are increasingly aware of the value of life insurance in solving their financial problems. There is a vastly increased need for life insurance services in the estate planning and business insurance areas.

Using life insurance for these purposes inevitably brings legal problems into the picture. These must be solved by the attorney. Contacts between life insurance agents and attorneys will certainly increase in the future, and it behoves us to make our relationships as smooth as possible. The client will be far better served.

Can you suggest any general approaches that might help agents get off on the right foot with lawyers?

The most important thing, I think, is that both the agent and the lawyer should start off with an understanding of the area where each should operate. A careful outlining of boundary lines—and an equally careful observance of them—is all-important.

What's being done to promote understanding between lawyers and agents?

There are several forces operating to make this kind of mutual understanding more and more widespread, and I think they should be developed further. During the past several years broad scale educational efforts by the American Bar Assn. and the life insurance industry, through the national conference of lawyers and life insurance companies, have resulted in publishing a series of guide-posts pointing out the proper spheres of activity for lawyers, agents and home office counsel. There are continuing efforts of cooperation and education in this area.

Are Effective Instruments

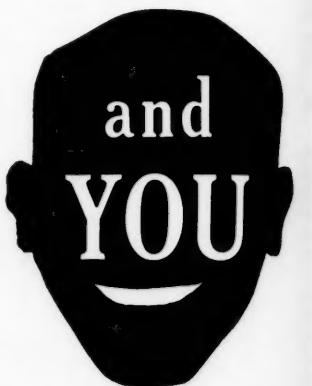
I also believe that estate planning councils, for instances, are among the most effective instruments we have for promoting understanding and cooperation among the various professions represented in their memberships. Through their periodic meetings and special events, much good can be accomplished. Other life insurance organizations, such as CLU chapters and local Life Underwriters associations can also help in promoting good relations with the bar. These organizations nearly always have committees for this specific purpose. Invitations to members of the bar for special events, such as outside speakers, can also

help. Seeing to it that selected attorneys receive outstanding life insurance publications like the CLU Journal will also be a plus factor.

How about the contact between an agent and a specific attorney on a given case? What can the agent do to make the relationship a good one and perhaps insure satisfactory dealings in the future?

To begin with, the agent should scrupulously apply the general principles we've been talking about. This means he should recognize his own primary functions. These are, first, to

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recognize insurance needs and motivate the client to take action, and second, to provide all the life insurance services required. The agent must recognize that giving information and opinions on all legal questions and the preparation of all legal documents is the lawyer's function and responsibility. The sooner he makes it clear to the lawyer that he knows this and the sooner he gets the lawyer into the case, the more likely he is to have a satisfactory business relationship on this case and future ones.

When do agent and lawyer get together?

Since it's the agent's job to uncover needs and motivate the purchase of life insurance to meet them, he will normally be the first one on the case. Once it becomes apparent that there will be legal questions involved, he should urge the client to see his attorney promptly. He can offer to work with the attorney. He would probably find it helpful to secure the client's permission to call the lawyer immediately.

How about that first interview with the lawyer?

The agent will probably be best served in the long run if he tactfully gets across to the attorney, right at the outset, that he is interested only in satisfying the insurance needs of the client and that he fully recognizes that the legal problems and the preparation of legal documents are the lawyer's province. Life insurance has a special purpose, and often its technical provisions are the primary substance of special documents, such as buy-and-sell agreements, pertaining to it. These documents should be prepared by the lawyer, although the agent can offer specimen forms for the lawyer's consideration that will be technically acceptable to the company from the standpoint of the policy provisions that must be complied with. Attorneys usually appreciate the offer of services of this kind.

Should this routine be followed every time?

When you're working with people, no routine is absolutely invariable. Attorneys are people. Each case is different and it's hard to generalize on this question of relationships with individual attorneys. It is good to bear in mind that not all attorneys are specialists in the areas we are talking about, but that they are nevertheless called upon to give a wide variety of legal guidance to their clients and welcome suggestions when diplomatically offered. As a practical matter, the life insurance agent has plenty to do in motivating his prospect in the first place and in providing insurance service in the second. Aside from the fact that trying to practice law would be illegal, he really doesn't have time for such activity. On the other hand, he should be conscious and appreciative of the fact that the lawyer has a job to do very early in the game.

Can you tell us anything about how you in the special services division handle relations with attorneys?

We are continually mindful of our responsibilities on this point—responsibilities to lawyer, agent and client alike. We are very careful not to overstep the bounds of our legitimate activities.

What can you do specifically to make the lawyer, agent and client happy with you?

Well, we can't guarantee happiness, but we can try. In our estate planning work, we secure from the client at the same time we get the basic information, a statement in which he gives us

the name of his lawyer and sets forth his clear understanding that our services are of a life insurance nature, and that any legal or tax points upon which we might touch in dealing with an insurance question are to be taken up with his attorney. In our final report, we list all the estate problems we feel require attention, but we discuss in detail only those which relate primarily to life insurance. The client again is urged to see his attorney about all other problems there might be.

Do you provide similar service in business insurance cases?

Yes, and the same general rules apply to the service we provide on business insurance, fringe benefit and miscellaneous cases on which members of our field force consult us. For instance, if we are asked to review a buy-and-sell agreement, we confine ourselves to those parts of it which relate to the funding life insurance unless the lawyer specifically requests us to review the agreement in more detail.

Can you wind up with a prescription for successful relations with attorneys?

Sure—it's very simple. While attorney

are professional men, at the same time they are people. Be yourself, a salesman, and "think on your feet and use tact." A knowledge and careful observance of the separate functions of lawyer and agent is all-important. I would like to emphasize again that there is no real question of friction between agents and attorneys—it is exaggerated. An occasional difficulty can be magnified out of proportion. In the vast majority of cases, there is complete harmony thanks to the agent's thoughtfulness and awareness of the problems that could be involved if he were to act improperly.



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New Aetna Plan Offers Ordinary, Convertible Term In Equal Amounts

A new life insurance plan designed for business and professional people requiring high amounts of coverage during their business lifetimes has been introduced by Aetna Life.

The plan—the Executive Special Protection Plan—combines equal amounts of ordinary and convertible term insurance to give business men coverage to age 75 at a cost substantially

less than if the entire amount were in ordinary life. Premiums are level for life.

The term coverage is available non-medically at any time prior to age 70. If not converted, the term insurance ends at age 75. The plan may be obtained from age 20 through 60 and has a minimum of \$10,000 for each part of the policy, or a total of \$20,000.

Opens New Home Office

Calhoun Life has opened its new home office building at 134 Meeting Street, Charleston, S. C.

Denver Agents Elect Baum

Samuel Baum, Guardian Life, has been elected president of Denver Assn. of Life Underwriters. Other new officers are Thomas Smeester, Security Mutual Life of Nebraska, vice-president, and Rowe Rudolph, Connecticut General Life, secretary-treasurer.

The association reports that 129 of its members have received the National Quality Award. Heading the list were two 16-year recipients—Robert W. Frye, Northwestern Mutual Life, and A. L. Larsen, Acacia Mutual Life.

Life Company Assets Up \$2,750,000,000

Over 1959 Year-End

Over \$2,750,000,000 of new capital funds became available for investment by life companies into the United States economy during the first half of 1960 according to Institute of Life Insurance. These funds result from the aggregate increase in assets of the more than 1,430 U. S. life companies in the first six months.

Total assets rose to \$116,377,000,000 as of June 30, an average of about \$1,000 per policyholder and an increase of some 5% over a year ago.

Aggregate investment acquisitions including reinvestment of funds, exchanges and "rollover" of government securities, were \$9,236,000,000 in the six months.

Largest Block Is Securities

Accounting for the largest block of 1960 investments were the securities of U. S. industrial corporations, railroads and utilities, with half-year purchases of \$3,139,000,000, a gain of 11% over the first six months of 1959. More than 80% of new security investments were industrial and miscellaneous bonds, the balance consisting of public utility bonds, railroad bonds and common and preferred stocks. Aggregate holdings in U. S. corporate securities as of June 30 were \$47,723,000,000.

New mortgage financing of homes, farms and commercial buildings, accounted for over \$3 billion of the life companies' half-year investments, a 10% gain over the new mortgage loan total for the same 1959 period. Total mortgage holdings on June 30 were \$40,631,000,000.

State, county and municipal bonds accounted for \$194 million of new investments at the half-year mark, 42% under the new investments for the comparable period last year.

The acquisitions of U. S. government securities including the "rollover" of short term Treasury issues, totaled \$1,563,000,000.

U.S. Life Holds Four A&S Sales Conferences

United States Life has held a series of four A&S sales meetings for general agents and producers throughout the eastern seaboard region. The meetings, held in Garden City, N. Y., Newark, Boston and Rochester, N. Y., and intended to give the field force an over-all view of the company's A&S products, procedures and new developments, were conducted by Allan Wright, training consultant.

James Lynch, director of A&S sales, discussed the complete portfolio from the stand-point of today's market and selling techniques. He mentioned the current and potential growth of the A&S business, underlining the effect this growth can have on the producer—how he can best take advantage of it, and the part he must play in directing of the public on A&S insurance.

John Pfaff, director of advertising, reviewed the company sales material available to the producer, stressing the importance of prospecting for sale by use of direct mail.

A team of home office staff members—Howard Korn, A&S actuary; Paul F. Fasi, A&S secretary; John Fama, supervisor, A&S underwriting; and Donald Seger, supervisor, A&S claims—described improvements and new developments in the department under their direction.



Sleep is often catch-as-catch-can for a lot of home office people at Minnesota Mutual. They're kept pretty busy out in the field, working with agent after agent in town after town, demonstrating how any man can be a success using our formula for selling life insurance.

Here's the formula: ✓ The right combination of organized selling methods ✓ Thoroughly proven presentations aimed at selling life insurance to fit specific needs ✓ Dramatic and convincing visual aids that

get a prospect's full attention ✓ A better-paying incentive contract for agents, incorporating an unusual combination of persistence fees for quality business.

Shown how by a hard-working home office staff, an aggressive field force in 116 offices from coast to coast has put Minnesota Mutual in the top 4% in the industry. This zooming "Star of the North" now has over \$2 billion of life insurance in force—the second billion written in less than five years!

We Also Write Accident & Sickness, Non-Cancellable, Renewable to Age 65

The Minnesota Mutual Life Insurance Company
Victory Square - St. Paul, Minnesota





Satisfaction, Success, and Prestige Attract MBL General Agents' Sons to Life Insurance

Six sons of successful Mutual Benefit Life general agents have followed in their fathers' footsteps for a career in life insurance.

A survey of the six young men showed that satisfaction in being able to help people solve their problems, to have professional status, to be self-employed, and quality of salesmanship were the leading reasons for entering life insurance.

Most interesting is the fact that the father-son teams are from different parts of the country.

For All These Reasons

Charles L. Doane, Jr., son of Omaha general agent Charles L. Doane, CLU, had three reasons for selecting a career in life insurance. They included professional prestige, ability to help people, and that his income would depend on his willingness to work.



Charles L. Doane, Jr.



A. J. Lewallen, Jr.

The son of Miami general agent Alfred J. Lewallen, CLU, A. John Lewallen, Jr., chose a career in life insurance because of the prestige and a deep conviction about the importance of the job.



Melvyn J. Huber

Melvyn J. Huber, assistant general agent of the Solomon Huber-New York general agency, and son of Solomon Huber, credits the knowledge that he could help people solve their problems, and make a good living doing it, plus the chance to train and develop good men, as the motivation behind his choice of a life insurance career.



Bill Robbins

Bill Robbins, son of Lexington general agent Earl G. Robbins, chose a life insurance career because of the satisfaction his father derives from the business and from working with people.

The son of Hempstead general agent Victor R. Goldberg, CLU, Bernard E. Goldberg, was influenced by the fine examples of insurance men he saw so frequently, plus the desire to enter a profession in which he could help others and earn a good income.

Gerald E. Youngman, son of New York general agent Arthur V. Youngman, entered life insurance because of his father's love for the business, and salesmanship.



Gerald E. Youngman

NEW MBL FIELD ADVISORY COUNCIL TO PROMOTE LIAISON, UNDERSTANDING

Mutual Benefit Life Insurance Company announces the formation of a new Field Advisory Council to replace its Agents Advisory Committee and provide more sales assistance.

The new group will represent full-time agents, and by means of an improved format, election procedures and objectives, is designed to promote more effective liaison and communication between Mutual Benefit Life's home office and the field. It will provide a means for the agent to express his opinions, and to channel ideas, questions, recommendations and problems from the field to the Home Office. Among its additional objectives, the Council will aid creatively in sales and merchandising, consider agents' special problems, enhance the independent contractor status of the full-time career underwriter and typify the professional career concepts of life underwriting which are ingrained in the history of the Mutual Benefit field force.

And a High Average Sale — \$15,459.00

In the Annual Report to Policyholders last year, Mutual Benefit Life reported that the average MBL policy purchased in that year was \$15,459.00.



FROM A GROCERY STORE TO "OFFICE OF THE YEAR"

When the Mutual Benefit Life Insurance Company was founded in 1845 by Robert L. Patterson, and a lawyer, tallow chandler, carriage manufacturer and several merchants, they held many of their early meetings in the back room of a Newark grocery store.

Today the MBL Home Office is a twenty-story tower of white limestone and blue-green glass. At the top, day and night, "Mutual Benefit Life" shines in twelve-foot stainless steel letters. Completed in 1957, the modern structure was honored with the national "Office of the Year" award, with a commendation for the way it combines efficiency and economy with beauty and dignity.

Mutual Benefit Life Has 10.16% Of Agents in MDRT

Ranks 4th Among All Companies

The high caliber of Mutual Benefit Life representatives was once again recognized with the current tally of Million Dollar Round Table memberships.

156 Mutual Benefit Life agents hold Life and/or Qualifying membership in the national Million Dollar Round Table. This represents over 10% of the MBL field force.

131 Mutual Benefit Life field men — 8.5% of the entire field force — are Qualifying members.

High National Membership

In the entire country, including all companies, there is a total of 3,040 Million Dollar Round Table Life and/or Qualifying members — of which MBL members represent 5%. Coincidentally, Mutual Benefit Life, which is the fourth oldest life insurance company in the country, last year ranked fourth in Million Dollar Round Table Memberships.

In Mutual Benefit Life's own Million Club, there are 90 members who each wrote a million dollars or more Mutual Benefit Life business last year.

Stockholders Approve Coastal States, Oglethorpe Merger

Stockholders of Oglethorpe Life have approved an agreement with Coastal States Life to merge the two companies. Coastal States stockholders, at a separate meeting, also approved the agreement, which establishes a Georgia-based company with more than \$35 million in assets and \$350 million insurance in force.

If approved by Commissioner Cra-

vey, the merger will become effective Oct. 1. Approval of the merger was voted by directors of the two companies last month, following Coastal States' offer to acquire Oglethorpe's business and assets. Oglethorpe stockholders will receive 25,504 shares of Coastal stock in return for their holdings.

General American Raises Accidental Death Limits

General American has liberalized limits on its accidental death addi-

al indemnity benefit and has raised the maximum amount issued on any one life from \$100,000 to \$150,000. Persons who already have group or personal accidental death coverages and/or principal sum accident insurance may purchase accidental death protection to bring the total to \$150,000.

The company has also made changes in its "jumping juvenile" Planolife policy. General American will now consider up to \$5,000 of accidental death additional indemnity per unit of basic coverage on or after the policy anniversary nearest insured's 21st birthday.

Six Liberalizations In Portfolio Made By Life Of North America

Life of North America has made six liberalizations in its policy portfolio. They are as follows:

—Non-medical limits have been increased to \$25,000 for persons up to 10 years of age, as well as those in the 11-30-year age category. Maximum non-medical for those 31 to 35 years of age have been increased to \$10,000, and 36 to 40, to \$5,000.

—The guaranteed insurability benefit will be considered non-medically for policies of \$10,000 or less to age 20, and \$5,000 above age 20. These amounts represent the total maximum non-medical limits, and if any other non-medical coverage has been issued or requested, an examination will be needed.

—Maximum non-medical, based on commuted value, for payor insurance is \$25,000 for those age 30 and under, \$10,000 for those 31 to 25, and \$5,000 for those 36 to 40.

—Maximum non-medical for homeowners mortgage payment life is \$25,000 for those age 30 and under; \$15,000 for those age 31 to 35, and \$10,000 for ages 36 to 40.

—The family income benefit may now be added to the modified-5 whole life and 5- and 7-year renewable term policies as long as the benefit does not extend beyond the policy anniversary on which the insured's nearest birthday age is 65. However, this is not yet available in Massachusetts, Illinois, and Texas.

—An extra charge for the second \$25,000 of accidental death and dismemberment coverage under the "One Accident & Sickness Contract" has been eliminated.

Hyde Perce Is Named To ALC Publicity Post

Hyde Perce, executive secretary of Mutual Insurance Committee on Federal Taxation, has joined American Life Convention as director of publicity and an editor. He began in the insurance business as an account executive of a Chicago general insurance agency. In 1945 he became insurance editor of Chicago Journal of Commerce, remaining in that post until that paper merged with the Wall Street Journal in 1951. He then joined Carl Byoir & Associates, public relations firm, as an insurance account executive, two years later going with the mutual insurance committee.

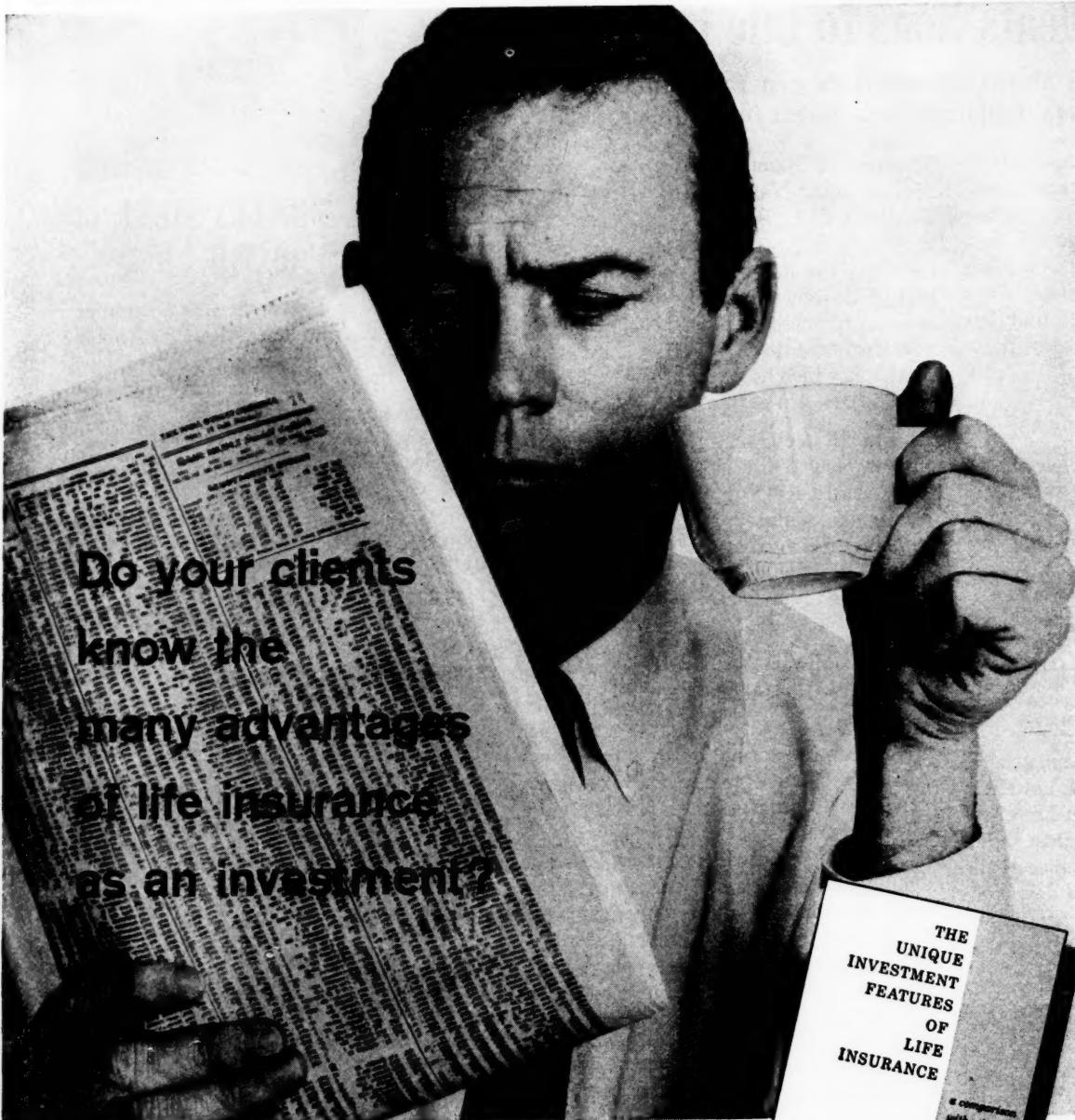
James Russell, who has been with the Convention since 1954 as editor of the ALC Newsletter and publicity director, will continue his responsibilities as assistant director of publicity.

Jefferson National Has New Ordinary Policies

Jefferson National Life has a new series of ordinary life policies with increased cash values and lower premiums.

The participating executive special policy has been reduced from \$10,000 minimum to \$5,000, and cash values have been increased in the early years. Rates have been reduced on non-participating policies, while substantially increasing the cash values.

At the same time, a level term rider has been introduced which can be added to the base plan of any ordinary life or endowment policy. The rider includes both renewal and conversion options plus disability benefits.



FREE BOOKLET from MONY compares life insurance with stocks and bonds as an investment... reveals that life insurance can be superior in many cases

In these inflationary times, do your clients sometimes question the investment possibilities of life insurance? Do they ask: "Should I buy term and invest the rest?"

MONY's new booklet, "The Unique Investment Features of Life Insurance," will help you answer these questions and others.

The booklet compares the investment performance of life insurance as against stocks and bonds, and cites advantages that life insurance often has over any other kind of investment. The booklet has created so much favorable comment that we are making it available to all life insurance people.

If you'd like a free copy, MONY will send you one.



MONY, Dept. NU98
Broadway at 58th Street, New York 19, N.Y.

Please send me a free copy of: "The Unique Investment Features of Life Insurance."

Name _____

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The Mutual Life Insurance Company of New York, New York, N.Y.
Sales and service offices located throughout the United States and in Canada
For Life, Accident & Sickness, Group Insurance, Pension Plans, **BUY TODAY MEANS BUYING TOMORROW**

We're Only 113th in Size*

But

Our Selector Policy Is Rated No. 1

According to a recent independent comparative study of life insurance policies Lutheran Mutual's Selector Policy tops the \$10,000 ordinary life class in average payment and average cost.

Top-flight competitive policies like the Selector are one of the reasons our representatives enjoy working for Lutheran Mutual. One of the very lowest lapse ratios in the entire industry attests to the fact that our select clientele are sold on Lutheran Mutual too!

*Now more than \$575,000,000 Insurance In Force
and headed for another record-breaking year!*

Lutheran Mutual **LIFE INSURANCE
COMPANY**

Home Office ■ Waverly, Iowa

* Insurance in Force January 1, 1960

Mutual Of N. Y. Leaders Attending Advanced Sales Workshops During Sept.

More than 400 leading Mutual of New York agents are attending a series of advanced sales workshops during September. Nine two day seminars are being conducted throughout the country from Sept. 1 to 29 by Donald Rave, assistant director of field training, and Richard Borah, director of special markets.

The workshops will concentrate on two topics—application of current tax

laws and recent tax decisions to life insurance planning for the corporate owner and Mutual's new products and practices in the area of individual policy pension and profit-sharing trusts.

Indiana Home Office Underwriters Assn. at the Sept. 14 meeting in Indianapolis heard a panel discussion on underwriting procedures and costs. Participating were Peter Foe, American States, moderator; Robert Gardner, American United; Leo Henry, College Life, and Paul Higdon, Hoosier Farm Bureau Life.

Cornbelt Increases In Force

Cornbelt Life of Freeport, Ill., reports its in force total is showing a month-for-month increase of more than 100% over 1959. The recent stock issue also is progressing satisfactorily. A new policy contract, featuring a semi-annual interest accumulation on a special savings fund portion, will go on sale in October.

Northwestern Life reports issued and paid individual life insurance for the first six months represented an increase of 30% over the comparable period last year.

Mid-West Management Conference Completes Its Program Line-up

Edward B. Bates, and Karl E. Kreder, have been announced as speakers on the annual Mid-West Management Conference program at French Lick, Ind., Oct. 27-29, completing the nine-man panel of the agenda. Mr. Bates is 2nd vice-president of Connecticut Mutual, and Mr. Kreder is vice-president of Metropolitan.

Other speakers for the meeting, sponsored by General Agents & Managers Assn. of Indianapolis, are Frank Brennan, general agent New England Life, Kansas City; Lee Buck, general manager New York Life, Detroit; Daniel Kedzie, director of management training American College; Brice McEuen, vice-president Lamar Life; Richard Mills, economic analyst American Fletcher Bank & Trust, Indianapolis; Foster Vineyard, general agent Aetna, Little Rock, and Robert L. Woods, general agent Massachusetts Mutual, Los Angeles.

The Mid-West Management Conference is the oldest of the association-sponsored management meetings, having met continuously since 1938 except during three war years.

Purdue Institute Sets 2 Pension School Dates

Purdue institute has scheduled its annual Basic Pension school for Oct. 10-11 and Pension-Profit Sharing school Oct. 12-14., the latter being restricted to those established in the pension and profit-sharing fields, or those who feel competent in these areas.

The basic school, as its name implies, is designed to give the inexperienced person a conversational and technical knowledge in these fields. It answers such questions as, "Just what is a pension plan? What words do you need to understand? and What are the tax facts of employer-employee compensation?" Enrollment is open to all life agents, trust officers, attorneys and accountants.

The pension-profit sharing school will place emphasis upon how the experts sell—on the practical side, not on theory and academic knowledge. Each of the faculty, all experts in their own right, will describe in detail the reasons, and techniques responsible, for his successful performance. Group discussions and question and answer sessions will be moderated by James B. Zischke, nationally known in this field and a popular teacher at Purdue institute's past schools.

Tuition for the basic school is \$50, pension-profit sharing \$100, for both schools \$150, payable at time of enrollment. Those attending will be quartered in the Union Club of Purdue Memorial Union Building. Single rooms begin at \$5 per day. Queries should be addressed to Hal L. Nutt, director, Life Insurance Marketing Institute, Purdue University, Lafayette, Ind.

Simpson Installed As Head Of St. Louis Managers

St. Louis Life General Agents & Managers Assn. has installed Harley J. Simpson, Equitable Society, as president, succeeding Gregory L. O'Shea, North American Life of Chicago.

Other new officers are Clarence Sheats, Metropolitan Life, 1st vice-president; Donald L. Wulz, New York Life, vice-president and secretary, and Wallace C. Brunner, Connecticut Mutual, treasurer.



H. HARTZELL PERRY, AMERICAN UNITED VICE PRESIDENT, REINSURANCE

Executive Workshop for life insurance management

Here, in American United's Executive Workshop, you see our "Partnership Philosophy" in action. Designed exclusively for key executives, these three-day Indianapolis conferences are devoted to top management problems of life insurance companies.

Under the direction of C. E. Gaines, C.L.U., Director of the Institute of Insurance Marketing at Southern Methodist University, the programs are conducted by outstanding men from all branches of the industry. Valuable guides to sound management policies, they are especially helpful to officers of new or young life insurance companies.

One of America's oldest reinsurers, American United shares its experience and "know-how" with its reinsurance partners through these Executive Workshops, and Risk Selection Seminars, plus the personal services of expert reinsurance field representatives. For complete information, call or write H. Hartzell Perry at our home office. The phone number is Walnut 3-7201.

American United Reinsurance representatives provide personalized service everywhere. In the West, Alaska and Hawaii—Jim Christopher from San Francisco; in the Southwest—Jim Ratliff from Dallas; in the Midwest—Fred Kautzman from Indianapolis; in the East—Ted McClintock; in the Southeast—Fletcher Shepard from Atlanta.



AMERICAN UNITED LIFE INSURANCE COMPANY • HOME OFFICE: INDIANAPOLIS, INDIANA

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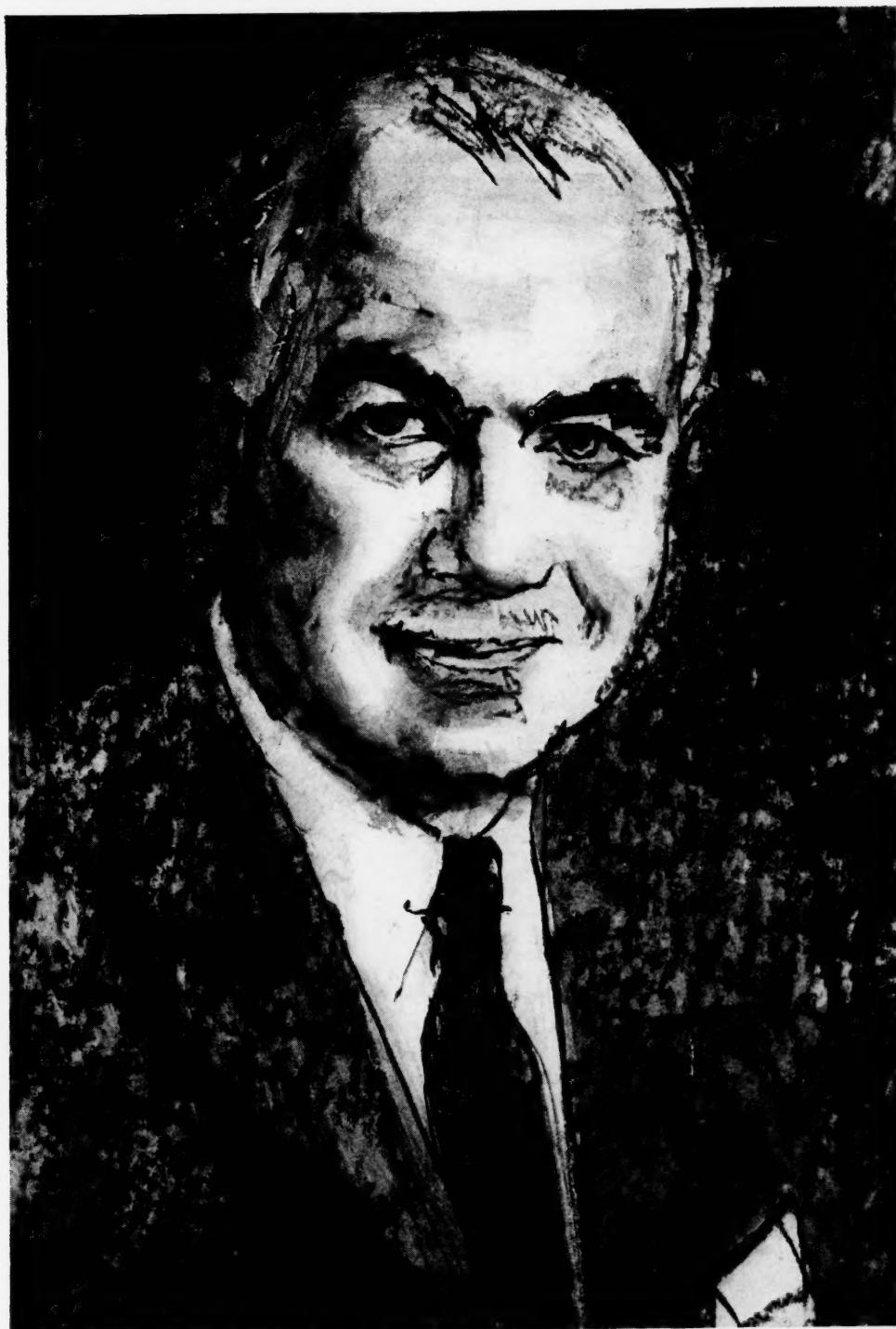
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Another distinguished client for Nationwide Group Insurance



MEET MR. ALBERT PICK, JR., distinguished new client of Nationwide Group Insurance. As president of the Pick Hotels Corporation, Mr. Pick directs the complex affairs of one of America's best-managed chains, consisting of 33 hotels and motels in 30 cities. A progressive-minded company, Pick Hotels choose America's most progressive insurance organization—Nationwide—for their group coverage. A Nationwide group health and welfare program now covers executives and employees of the growing Pick chain. Join the distinguished company of business leaders like Albert Pick, Jr. Why not check Nationwide for *your* client's group needs. Your local Nationwide group man has a variety of plans—including regular group, creditor's, association, blanket, pension and profit sharing. For full details on the best plans for *your* client, write: SALES DEPT., NATIONWIDE GROUP OPERATIONS, 246 NORTH HIGH ST., COLUMBUS 16, OHIO.



Nationwide Life Insurance Company • Nationwide Mutual Insurance Company • home office: Columbus, Ohio

Fight For Midyear Only Meeting Surprise

(CONTINUED FROM PAGE 1)

speculation as to what the outcome will be. Did the near-unanimity on the motion to table the amendment mean that many council members felt that a fuller attendance would favor their point of view? And if so, which position—for or against abolition of the midyear—would be more likely to be favored by a larger attendance at the council meeting? Or were the many who voted for tabling merely inter-

ested in having the vote be as representative as possible?

Was it significant that the seconder of the motion to table came from the same state (Maryland) as the maker of the motion, and that would-be seconders were not popping up all over the meeting room? Did the militant posture of the defenders of the midyear meeting mean that sentiment had changed since last year, when a mail poll of National Council members re-

sulted in a vote of 360 for abandoning the midyear to 44 for retaining it?

More worrisome still to the advocates of abandonment is the possibility that a spellbinder among the advocates of retention might whip up enough sentiment with a "cross of gold" type of appeal, and defeat all the careful logic which the abandoners have counted on to support the overwhelming majority of the mail vote.

Anyone inclined to draw parallels could recall another important NALU occasion when almost the same thing happened: Some years ago, when the burning question was what city the

proposed headquarters building should be located in, the board of trustees asked for a preference vote by mail from NALU's member associations. The preference was for Washington. Yet the vote in the National Council at the annual convention a couple of months later, after all the speeches had been made, was definitely for keeping the headquarters in New York City.

Those who wanted to move NALU out of New York called the council vote a distorted one, because the council was meeting at Boston and could be expected to heavily biased in favor of an eastern location. So at this point in the proceedings here in Washington, only a few hours away from whatever action is to be taken on killing off the midyear meeting, even the staunchest believers in the soundness of the move are far from confident that abandonment is really in the bag.

Arguments For Abolition

The arguments for abolishing the midyear are that it uses up a lot of staff time, it costs a great deal, in its absence the interest in the annual convention would be enhanced. One problem has been that attendance of National Council members at midyear meetings has become scant enough so that if any really important question came up, the council was likely to decide to delay action until the annual meeting, when a more representative council membership would be on hand. And presumably the feeling that anything really important will be held over tends to keep some delegates away from midyear meetings who might otherwise make the effort and spend the money to go.

No nominees were added from the floor after the nominating committee made its report on Tuesday, so the slate stood at two secretary nominees and nine trustee nominees. There were seven trustee spots to fill. Like the midyear's fate, the council will not vote on the slate until after this issue has gone to press.

Other events of the convention, including the dedication of the new headquarters building on Sunday, are covered in the two special daily issues of *THE NATIONAL UNDERWRITER*, which were distributed Wednesday and Thursday here at the meeting and have been mailed to all subscribers.

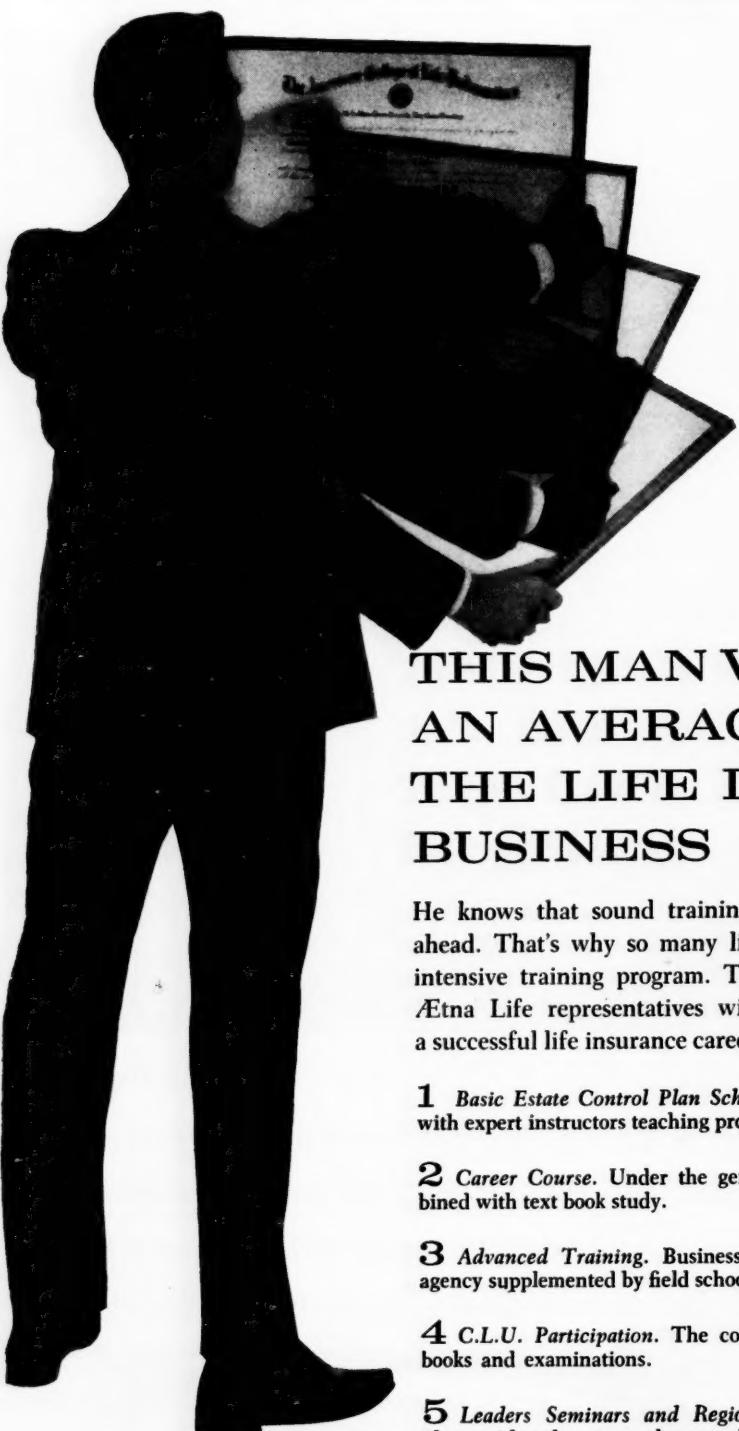
Top Southwestern Life Agents Cited At Nassau

Leading agents of Southwestern Life were honored at a three-day convention at Nassau, B.W.I., which was attended by 125 agents, their wives and home office executives.

At the banquet, President James R. Wood presented awards for outstanding performances. Lonnie Langston, Lubbock, Tex., won the grand challenge award, the highest honor for production. He received a second award as leader in premiums on individual sales. Hap Rogers, Tulia, Tex., was runner-up for the grand challenge award. He became president of the Southwestern Life Club by virtue of his production volume, and he was also honored as leader in individual sales. D. C. Brown Jr., Mathis, Tex., is vice-president of the club.

Ned B. Henry, Fort Worth, received the efficiency award for best all round business persistency, and Walter W. Stroup, Big Spring, Tex., was leader in applications on individual sales.

Speakers at the meeting included William Harmelin, Continental Assurance general agent at New York, and Charles E. Gaines, director of the SMU Institute.



THIS MAN WON'T ACCEPT AN AVERAGE INCOME IN THE LIFE INSURANCE BUSINESS

He knows that sound training is vitally important in order to get ahead. That's why so many like him are benefiting by Aetna Life's intensive training program. This is a five-step course which equips Aetna Life representatives with the knowledge necessary to build a successful life insurance career.

1 Basic Estate Control Plan School. A four-week course at the Home Office with expert instructors teaching proved sales plans.

2 Career Course. Under the general agent's supervision, field work is combined with text book study.

3 Advanced Training. Business insurance and tax courses at the general agency supplemented by field schools and clinics.

4 C.L.U. Participation. The company provides financial assistance for text books and examinations.

5 Leaders Seminars and Regional Meetings. Men who qualify exchange ideas with other top salesmen, Home Office personnel and prominent men from business and industry.

Aetna Life Trains
for Success



AETNA LIFE
INSURANCE COMPANY

Affiliates: Aetna Casualty and Surety Company
The Standard Fire Insurance Company • Hartford 15, Conn.

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sociate actuary since 1950. She is a Society of Actuaries fellow and is the only woman ever elected to the Society's board of governors, a position she held from 1950 to 1953.

Pan-American Life

R. S. Lindsay has been appointed director of group underwriting. He has been senior underwriter, group underwriting division, of Connecticut General.

Colorado Credit Life

D. Walter Swan has been elected executive vice-president. He has been executive vice-president of the Allen J. Lefferdink enterprises, but now relinquishes all other responsibilities in the Lefferdink organization to devote full time to Colorado Credit Life.

Mr. Swan has many years of management experience, having been with United Airlines for 20 years, the last five as assistant to the president. He

was an aide to President Eisenhower in the 1952 and 1956 election campaigns, and served in the Eisenhower administration as deputy assistant secretary of defense, and deputy assistant postmaster general for air.

Metropolitan Life

C. A. Thomas, chairman of Monsanto Chemical Co., has been elected a director.

American Penn Life

W. R. Sipes has been appointed superintendent of the group division. He was district group manager in the middle Atlantic states for Continental Casualty.

Lafayette Life

V. L. Smith has been promoted to associate actuary. Prior to joining the company as assistant actuary two years ago, he had been with Continental Assurance and Peoples Life of Indiana.

Other promotions: M. T. Bohling to assistant group supervisor; Herman Bouwkamp, agency accounting manager; Emerson DeBoy, premium accounting manager; W. R. Courier, pol-

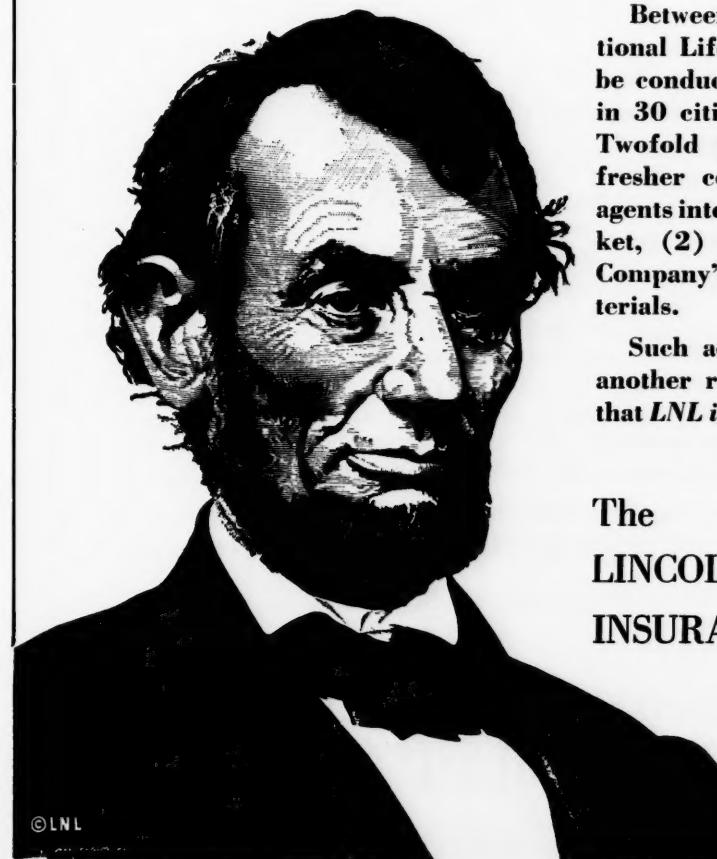
icy service manager; A. G. Ponton, policy loan manager; W. R. Frey, policy re-write manager, and C. E. Nichols, policy re-write assistant manager.

EASTERN LIFE has appointed S. V. Abrams associate director of agencies. He was assistant manager for Prudential in Brooklyn and, most recently, general agent there for Penn Mutual. A CLU, Mr. Abrams is a director of New York Life Underwriters Assn., president of Brooklyn Life Managers Assn., and has been chairman of Life Underwriters Training Council and president of Brooklyn Life Supervisors Assn.

LIBERTY LIFE has promoted J. W. Rackley Jr., former savings and loan state representative in Virginia, District of Columbia, Maryland, and Tennessee, to assistant director of the savings and loan department.

AMERICAN EDUCATIONAL LIFE has appointed F. O. Acton Jr. assistant agency director and assistant vice-president. He has been superintendent of agencies and assistant vice-president of American Investment Life.

Pension Sales Schools



©LNL

Between now and April, Lincoln National Life pension sales schools will be conducted by home office officials in 30 cities throughout the country. Twofold purpose: (1) Provide refresher course for all Lincoln Life agents interested in this profitable market, (2) Introduce and explain the Company's new pension sales materials.

Such activities and sales tools are another reason for our proud claim that *LNL is geared to help its fieldmen.*

The
LINCOLN NATIONAL LIFE
INSURANCE COMPANY

Fort Wayne, Indiana

Its Name Indicates Its Character

ALC-LIA Group Report In Detail

(CONTINUED FROM PAGE 1)

govern group life insurance underwriting. The issues involved are not simple, and the answers are hard to come by because of deep philosophical differences both within and without the membership of the committee. The following report, however, represents a consensus subscribed to by all members of the committee, with the reservations noted (By Messrs. Dineen and Zimmerman).

With the exception of a few side issues, the problems surrounding the issue of statutory controls over group life insurance underwriting divide themselves into two broad groups. The first of these concerns large amounts of group life on the lives of individual persons ("vertical" extension of the principle of group insurance underwriting). The second concerns so-called "fictitious groups" and other special forms of group life insurance cover-

age ("lateral" extension). The committee's recommendations similarly divide themselves. As to large amounts, the report reflects in large degree a predecessor report by the subcommittee on amount limits, headed by Willis H. Satterthwaite. As to "fictitious" or other special forms on group coverage, the report reflects in large degree a predecessor report by the subcommittee on lateral extensions of group insurance underwriting, headed by Charles

J. Zimmerman. The report of a third subcommittee on taxation, headed by Charles G. Dougherty, is also referred to and reflected in the recommendations as to large amounts.

Large Amounts of Group

The issue of large amounts of group life insurance on individual employed persons is itself divided into two parts—the matter of "jumbo" amounts above \$50,000 or \$100,000 (\$1 million certificates on individual lives are said to be not unknown), and the matter of smaller amounts which, for a particular individual in modest circumstances, may be unduly large in relation to his personal income and his probable holdings of permanent forms of life insurance. Jumbo amounts are the more spectacular issue, and have received more trade journal lineage. However, smaller amounts of group life insurance, when out of line with the insured's income, may pose an even greater ordinary insurance market problem for the rank and file life underwriter, particularly the new life underwriter.

The so-called statutory \$20,000/\$40,000 amount limit, which is an integral part of the model group life insurance regulatory bill sponsored by National Assn. of Insurance Commissioners, deals with both these divisions of the amount question. Spelled out, the \$20,000/\$40,000 amount limit provides that no employee may be insured for group term life insurance for more than one and one-half times his annual salary, subject to an overriding minimum of \$20,000 and to an overriding maximum of \$40,000. The limit does not apply to group creditor life insurance, where the NAIC bill stipulates a straight \$10,000 limit instead.

The \$20,000/\$40,000 limit is now law in some 25 states and the District of Columbia—nine states more than had group life insurance laws of any sort when the predecessor \$20,000 limit was originally adopted by the NAIC in 1946. Seven other states provide higher limits ranging upwards to a straight \$100,000. But the following states still have no statutory limits on employer-employee coverage at all: Alabama, Alaska, California, Delaware, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, New Mexico, New York, North Dakota, Oregon, Rhode Island, South Dakota, Utah, Virginia and Wyoming.

It is evident from an examination of the foregoing list that many important life insurance producing states are among those imposing no statutory amount limits. Moreover, in the committee's opinion there does not appear to be any reasonable prospect of future law enactments in most of these remaining states. On the contrary, there is even some possibility that a few states now with group life insurance amount limits on their statute books will follow the lead of New York in repealing its once existing limit.

The committee has therefore been faced with a number of alternatives, of which only four seemed to be within the realm of practicality.

First, there is the possibility of recommending continued support of the \$20,000/\$40,000 limit. After much discussion, it was concluded that this would not be realistic. Too many buyers of group life insurance want larger amounts, and too many sellers want to provide these larger amounts. There is a strong likelihood that ALC-LIA would be effectively opposed in the legislatures of most states now without limits—if they were to continue to support the \$20,000/\$40,000 limit. These practical considerations would not

For our field force . . .



Special Recognition

Bankers Life of Nebraska provides an extra measure of recognition for its field force at every level of achievement.

For those who qualify, the Million Dollar Club represents the top annual volume award. Members receive a distinctive attache case; engraved stationery, business cards and announcements; a framed certificate; a lapel pin and a newspaper advertisement in their local community. Other producers receive awards commensurate with their results.

This extra measure of recognition is one of the many ways that Bankers Life of Nebraska provides incentive to its field force.



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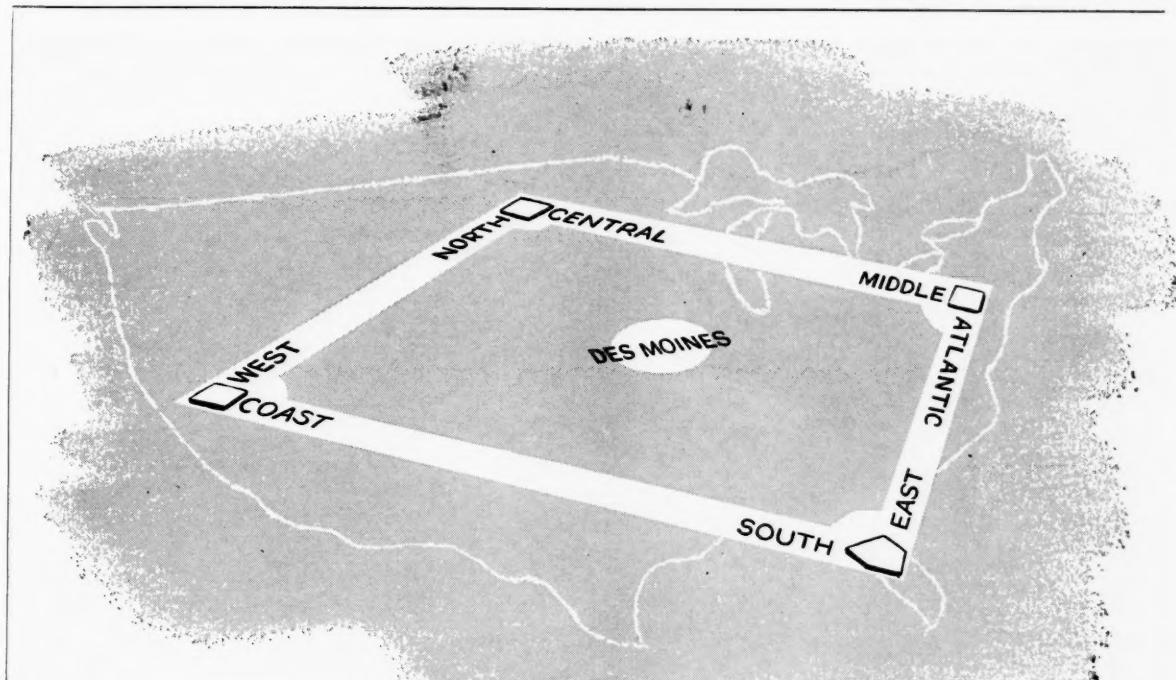
Second, there is the possibility of
developing more liberal dollar amount
limits than the \$20,000/\$40,000 limit.
The committee has spent a great deal
of time discussing this possibility. A
major difficulty is that any alterna-
tive limit within reason is likely to
meet with proposals for exceptions for
special purpose forms of group life in-
surance, such as that designed to be an
alternative to separate widows' annui-
ties under pension plans. Exceptions
for widows' and other types of survi-
vor annuities would have the effect of
changing a limit of, say, 2 or 3 times
annual salary to one of 5 or 6 times
salary or even more. Other apparently
legitimate demands for group life in-
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sult in quite high ratios of group life
insurance to annual salary. To meet
these demands would entail substi-
tuting a new limit so high as to be com-
pletely unacceptable to advocates of
limits, and almost meaningless in terms
of effective control. Accordingly, the
committee considered but rejected this
solution.

Third, there is the possibility of ini-
tiating and/or supporting federal legis-
lation, especially federal legislation in
the form of income tax deterrents to
the placing of large amounts of group
life insurance on individual lives. This
alternative was also rejected. How-
ever serious the group life insurance
limit question may be regarded, very
few would go so far as to suggest that
the situation requires either federal
regulation or federal taxes. As to the
latter, it would certainly be ironic if
the life insurance business, fresh from
a schism-making legislative battle over
federal taxation of the companies
themselves, were now to propose new
federal taxes on some of its customers
in order to resolve one of its internal
problems. Especially is this true if, as
many believe, income tax deterrents
such as the attributing of income to
employees with respect to employer-
paid group life insurance premiums
would not do very much to control the
issuance of large amounts. Too many
executives, especially those uninsur-
able for ordinary insurance at standard
rates, would want the large amounts
of group life insurance anyway.

Fourth, there is the possibility of
recommending no amount limits at all.
This would at least have the advantage
of avoiding any distortion of the pur-
pose, such as might occur if statutory
limits on group life insurance amounts
were turned into positive sales aids for
large amounts. That this can happen is
evident from the fact that the \$20,000/\$
40,000 amount limits now on the statu-
tory books of so many states have some-
times been made into "targets" for the
sale of new group business. Statutory
limits then become not only ceilings
on what buyers may purchase, but also
floors below which lower amount
schedules are subject to being character-
ized as subnormal by quotable legis-
lative standards. Higher statutory
limits than the \$20,000/\$40,000 limit
would also be subject to the same
sales use, so that it can be argued with
considerable force that those who would
severely control the underwriting of
large amounts of group life insurance
would be better served by no statutory
limits at all than by limits as high as or
higher than the \$20,000/\$40,000 limit.

000 limit, so as to provide that higher
salaried employees may not be insured
for more in relation to their salaries
than lower salaried employees within
the same group. From an examination
of a number of group cases involving
very large amounts on individual lives,
it is clear that the more flagrant in-
stances of abuse of the group principle
have occurred in some of the smaller
and medium sized groups where the
amounts of group on the top executives,
often substantial stockholders, are com-
pletely out of line with those provided
for other employees. Usually these very
large amounts are only made available
by the insurer subject to evidence of
individual uninsurability, and under other
circumstances which make it clear
that ordinary life would probably have
served the purpose better were it not
for federal tax considerations related
to income tax treatment of group life.
The problem of very large amounts of
group would in these instances be
greatly diminished if owner-managers,
and others controlling the placing of
the group contract, were required to
provide proportionate amounts for
lower echelon employees.

The committee, therefore, recom-
mends that no further support be given
to the \$20,000/\$40,000 limit or other
specific dollar amount limit. What is
recommended is that the group and
legislative committees be given the as-
signment of working out some statutory
means of providing in effect that, with
respect to the ratio of the amount of
insurance to annual compensation, sched-
ules of amounts of insurance shall
not discriminate in favor of higher sal-
aried employees as compared with low-
er salaried employees of the same group.
To be effective and yet not produce



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burdensome administrative problems, such a non-discrimination rule should take into account a number of practical situations: For example, as in connection with part-time employees; temporary employees; overtime pay; executive or key-man bonuses; or cases in which schedules of amounts are desired which take into account age, sex, family status, family size, length of service, collective bargaining agreements, etc. Just how far the statute should go in being explicit can best be determined after a review of the various problems involved by the group

and legislative committees.

The NAIC model bill now restricts group life insurance coverage to four types: (1) employer-employee groups of 10 lives or more, (2) credit insurance groups, (3) labor union groups, and (4) certain multiple-employer groups arising out of Taft-Hartley collective bargaining situations or similar arrangements.

By thus enumerating its permissible types of group life insurance coverage, the model bill excludes all others. However, individual state enactments of the model bill have gone

on to authorize various additional kinds of group, on dependents of employees, on the members of certain loosely-knit social and service organizations, on mutual fund shareholders and savings bank depositors, and on many others.

In general, the committee agrees with the principle of confining group to enumerated types, and in broad outline with the basic approaches of the NAIC model bill. However, there are certain additional forms which should properly be recognized in the model bill. These are rather limited in num-

ber. On the whole the various marginal forms of group life should be severely controlled or eliminated entirely, either out of considerations related to the orderly marketing of life insurance, or out of general public policy considerations related primarily to the expected instability of the proposed group plan.

Specific Conclusion

After a review of the detailed recommendations of its subcommittee on lateral extensions of group insurance underwriting, the committee specifically comes to the conclusion that opposition should be continued to such proposed extensions of the group life insurance principle as (1) group life insurance on employee groups of less than 10 lives; (2) group life on members of professional associations; (3) coverage on members of fraternal, social, service or similar organizations, and of local chambers of commerce or similar associations having a membership drawn from unrelated businesses and industries, and (4) various group plans designed as an inducement to the purchase of goods or other services, such as the so-called double-dollar plan in connection with savings bank deposits, group life issued in connection with purchases of mutual fund shares on a periodic plan, and group life made available in redemption of trading stamps.

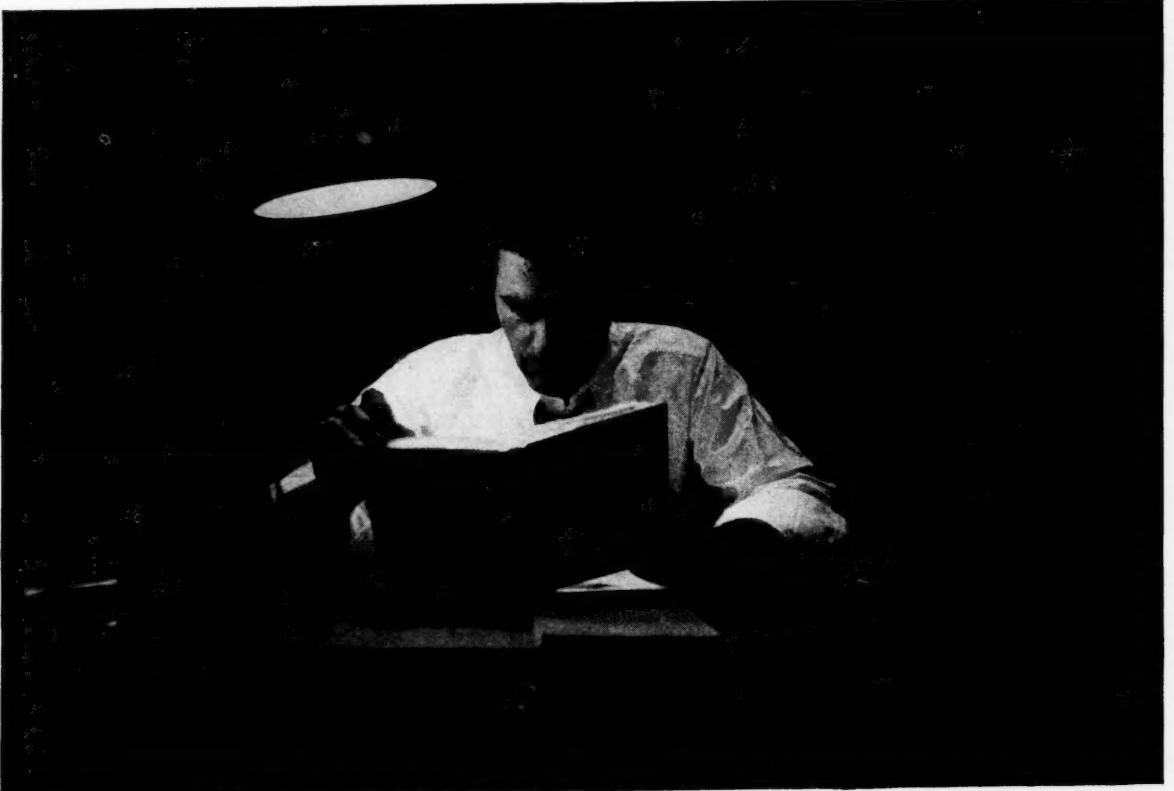
Attached to the report is a copy of the NAIC model bill, showing modifications which up to now it has been ALC-LIA policy to seek when the bill is proposed for enactment in a particular state. The committee recommends that support be continued to the model bill with four modifications, subject to the following changes (in addition to the proposed substitution, already mentioned, of a type of non-discrimination rule for the present \$20,000/\$40,000 limit on amounts of group life insurance on individual lives):

1. Authorization of limited coverage on dependents of employees. Group life on wives and children of employees is now specifically authorized by statute in 17 states and the District of Columbia, sanctioned by insurance commissioners in at least four more, and permitted in 10 other states having no restrictions on group life insurance at all.

Dependents of employees are freely insurable for group hospital, surgical and medical expense insurance, and the committee supports also the principle of group life on dependents, provided the coverage is limited to amounts suitable only for last illness and burial purposes, and provided a suitable conversion privilege is required for the spouse in the event of the employee's death or termination of employment.

2. Elimination of the dollar limit on the amount of group credit life insurance. In line with the recommendation that the \$20,000/\$40,000 limit for employee group insurance be replaced by a simple non-discrimination rule, the committee recommends that the present \$10,000 limit for group credit insurance be eliminated. A non-discrimination rule to take the place of the \$10,000 limit would have no application here.

Elimination of the \$10,000 limit in the group credit life field will have little practical effect except where this form of coverage is used to insure unpaid balances under amortized real estate mortgage loans. Few personal loans or installment sales are for more than \$10,000 limit and except for the time limit (usually 5 or 10 years) still existing in the laws of a few states (but not in the NAIC model bill) on



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ous margins would be severely curtailed, either to the or insurance, or they consider the expected group plan.

detailed re- committee on up insurance committee specific- tion that op- to such the group life (3) group life groups of less life on mem- berations; (3) paternal, so- organizations commerce or a member- ed businesses various group document to "other ser- double-dol- with savings in mutual fund and group de-emption of

is a copy of living modifi- it has been when the ment in a committee re- continued to modifications, changes (in substitution type of non- present \$20, present \$20, parts of group lives): coverage on group life on employees is now statute in 17 Columbia, commissioners permitted restrictions 1. are freely medical, surgical insurance, and to the principals, pro- tected to a last illness provided a coverage is re- in the event of termination of

limit on the insurance. condition that an employee covered by a rule, the the present credit in- discrimination of the application

0 limit in will have where this insure un- personal for more not for the years) a few sta- (bill)

the repayment period of insurable loans.

Suggestions have been made that the policy recommendation of the committee include a 5 or 10 year time limit on the repayment period of loans insurable for group credit life insurance, and retention or even reduction of the \$10,000 limit, all in the interests of inhibiting the use of group credit life insurance policies for insuring amortized mortgages. A majority of the committee, however, has on balance rejected these suggestions. However, it is believed that the model bill is defective in not requiring a conversion privilege to apply if and when group credit life on the mortgage loan ceases because of sale of the mortgage by the lender to another lender. Such a conversion privilege should be added in the interest of protecting the borrower from loss of insurance for reasons beyond his control.

1. Amendment of the credit insurance section to preclude group life insurance supplements to mutual fund shares purchased on a periodic plan. In two separate sessions of the NAIC convention in 1956, the NAIC, at the instance

of NALU, amended the credit section of the model group life insurance bill to provide: "No debtor shall be eligible (for group credit life insurance) unless the indebtedness constitutes an irrevocable obligation to repay which is binding upon him during his lifetime, at and from the date the insurance becomes effective upon his life."

The purpose of this amendment was to preclude the use of the credit insurance section of the model group life bill so as to provide group life insurance supplements to mutual fund shares purchased on a periodic plan. Until this amendment was added to the model bill, it was possible to circumvent restrictions otherwise inherent in the limited enumeration of the types of insurable groups, and thereby provide group insurance supplements to mutual fund shares purchased on a periodic plan, by the simple but rather artificial device of having a prospective purchaser of mutual fund shares sign an agreement (revocable during the purchaser's lifetime but binding on his estate after death) to complete his announced target purchases. This would create a "debt" with respect to which group credit insurance could be provided. So far, ALC-LIA have not gone along with this amendment.

The committee recommends that ALC-LIA change its policy and accede to the substance of this change in the NAIC model bill, or to any better plan which may be devised to preclude the insuring of mutual fund shares by the group insurance approach. The committee does not believe that this form of group life insurance is in the public interest, or in the best interest of the institution of life insurance.

4. Revision of the multiple-employer group subdivision (4) of the model bill. Subdivision (4) of the NAIC model group life insurance bill now authorizes multiple-employer life insurance plans of certain restricted types. The restrictions are primarily designed to confine single policy group coverage on multiple-employer plans to the so-called Taft-Hartley type of case, arising typically out of industry-wide collective bargaining, or to other multiple-employer plans which are residual to or complementary to a collective-bargained plan.

In the model bill this multiple employer group authorization is further limited to non-contributory plans, and certain participation requirements and other restrictions are also stipulated to keep the authorization from being used for unintended purposes such as the insuring of groups of professional persons who happen also to act as employers in a very limited way. Current ALC-LIA policy calls for a series of modifications, mostly but not entirely of a minor nature. One of these modifications would further restrict the types of multiple-employer plans eligible for coverage, by introducing certain "state-line" restrictions where a labor union is not a party to the trust fund out of which premiums are paid for the group coverage. Another would lift the requirement that the coverage be non-contributory in certain cases.

It is difficult to specify just which types of multiple-employer group life insurance cases should be permitted because there is a legitimate business reason for their existence, and which types should be prohibited because they merely represent the aggregation, into of a large number of separate group life insurance plans which might otherwise be separately underwritten. The test should be whether the group is sufficiently homogenous to permit adequate servicing of the risk through the entity chosen as policyholder, with

practical and efficient administration. Unless this test is met, the grouping is an artificial one, designed perhaps for the primary purpose of channeling the whole insurance plan to a single insurance carrier through a single insurance agency outlet, and perhaps bypassing local insurance service facilities to the disadvantage of both the buyer of the group coverage and the life insurance institution as a whole.

The line of demarcation between a properly insurable multiple-employer group and an improperly insurable one can be more accurately defined than

by existing model law restrictions, the committee believes. In place of the model law restriction that the policy must cover not less than an average of 5 persons per employer unit, that such restriction need be required only for other than (a) "Taft-Hartley Law" plans (multiple-employer collective bargaining plans), (b) "Taft-Hartley law residual" plans (multiple-employer plans covering non-unionized employees left out of collective bargaining arrangements), and (c) trust funds established by labor unions. In place of some of the other restrictions dealing

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primarily with the degree of relationship between the different employers insured under the one master group policy, it is desirable merely to exclude employer units where the relationship of one employer to another is that of commercial correspondent or business client or patron. Additionally, the state-line restrictions now constituting part of ALC-LIA policy, while good in their intended purpose of breaking up what might otherwise be large aggregations of different group insurance plans under one roof, can well be relaxed so as not to place barriers in

the way of Taft-Hartley law and Taft-Hartley law residual plans. It is suggested that subdivision (4) of the "definition" of group life insurance of the NAIC model law be reworded, subject to detailed review by the group and legislative committees as to wording and as to any principle not directly at odds with the general recommendation above.

Group A&S And Annuities

While the underwriting of group life is now widely regulated by state stat-

ute, that of group A&S and that of group annuities are not. Only three states now have group A&S underwriting statutes which in any way compare, as to restrictions, with the usual group life underwriting statutes. Most group A&S underwriting statutes, where they exist, do little more than restrict the minimum number of lives which may be insured, typically 10. Similarly, in the group annuity field there are only three state statutes which even purport to regulate underwriting, and these do so only in an inconsequential way.

The committee sees no reason for further enactments of laws regulating the underwriting of either group A&S or group annuities. Whatever conflict there may be between the marketing of these two forms of group coverage and their individual policy counterparts, the conflicts have not resulted in anywhere near the amount of controversy as in the life insurance field. Furthermore, it has long been recognized that statutory underwriting restrictions on group A&S accomplish little more than grant a competitive advantage to Blue Cross-Blue Shield and encourage self-insurance. Likewise, statutory underwriting restrictions on group annuities only grant competitive advantage to banks and trust companies in pursuit of their uninsured personal trust business.

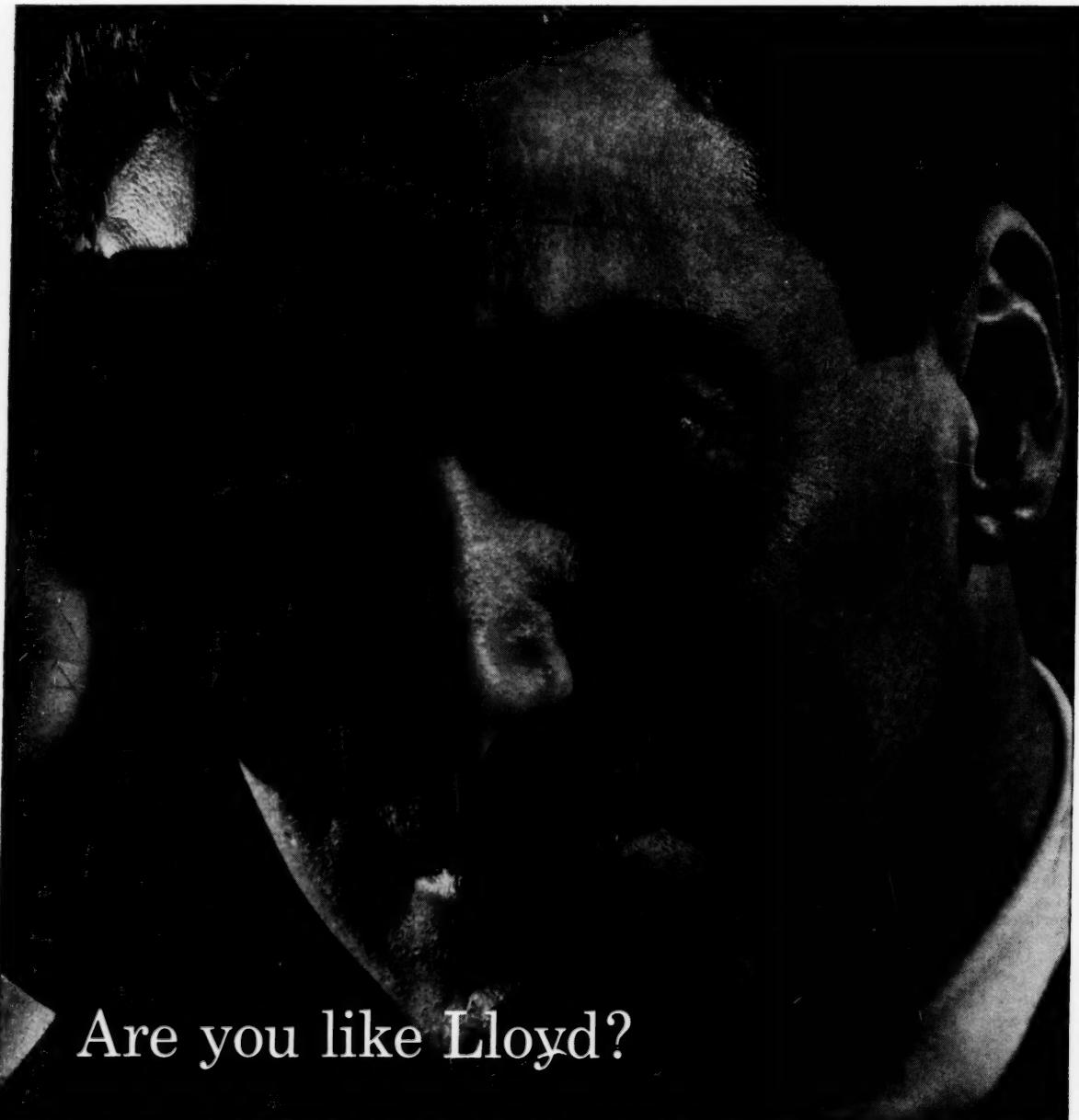
Wholesale And Franchise

The sale of individual policies by group underwriting methods, but without the outward contract form of group insurance, has long been known in the small or "baby" group field. In life insurance, the coverage has usually been designated as "wholesale." In A&S, the coverage has usually been called "franchise" or "blanket" insurance.

The use of the individual policy approach is appropriate in that part of the small employee benefit plan field below 10 lives, where group underwriting tends to lose its identity as such and instead merges gradually into what amounts to individual policy underwriting. However, recent tendencies have been observed in the use of wholesale and franchise in what would be strictly the group insurance field in order to avoid statutory group underwriting restrictions which would otherwise apply. Wholesale life insurance plans covering members of professional societies are a good example. Individual policies to provide "double-dollar" coverage on savings bank depositors where it is not permitted under the group insurance laws are another.

No Specific Recommendations

Basic policy issues surrounding the use of wholesale and franchise insurance in place of group insurance are many in number, and they deserve detailed analysis and treatment in a way that does not impose prohibitive restrictions on the bona fide writing of individual policies of insurance for payroll deduction plans, pension trust plans, etc. However, these issues are not solely of concern as a means of avoiding statutory group insurance controls. The committee has therefore not attempted to arrive at any specific recommendations with respect to them in fact, the matter has been regarded as technically beyond its assignment although with the reservation that recommendations may not be too effective.



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unless something is done about the unrestrained recourse to wholesale and franchise insurance. One likely means of control of wholesale and franchise insurance might be through a strengthening of state anti-discrimination statutes, particularly as to premium rates. State laws are well adapted to handle the various wholesale and franchise insurance problems, without the multiple state jurisdiction complications so characteristic of many of the group insurance matters which have been before the committee.

The fundamental issues concerning wholesale and franchise insurance should be referred to the joint legislative committee for its appraisal, the committee says.

Direct Writing

While the direct writing of group insurance plans without commissions, or at specially reduced commissions, is not an underwriting problem in the usual sense of the term, it is nevertheless a matter which causes wide concern to life insurance field forces. The committee likewise regards the issue quite seriously.

There is a good deal of misinformation within the business as to whether life insurance laws now permit or do not permit the sale of group without commissions. Public statements are made from time to time to the effect that state anti-rebate laws prohibit the placing of such insurance without commissions. Actually, no state has such a prohibition on its statute books. What is prohibited is granting the buyer of an insurance policy a direct or indirect price concession because of the non-payment of some or all of the commissions for the sale of the business as provided for by the company's applicable commission rules. This has long been regarded as an indirect form of unlawful rebate, or a violation of the anti-discrimination laws with respect to premium rates.

Anti-Rebate Laws Back

The committee strongly believes in the anti-rebate laws, whether the price rebate be at the point of initial premium rates or in the form of group insurance dividends or experience-rated premium rate reductions. Group dividends and rate reduction formulas customarily take into account the expenses incurred on each case, some expenses being determined by an expense formula, some from a record of actual disbursements. There is a good deal of divergence among companies as to internal methods. Whatever the method, whenever an exception is made in an individual case and less commission is paid than the amount provided for by the company's applicable commission rules, the latter amount must be charged if rebate is to be avoided. And if the company uses two or more scales of commission, care must be taken to see to it that the choice of scales is based upon objective criteria, and that the selling commission provided for by the company's rules is charged regardless of whether the commission is or is not paid.

The placing of group insurance wholly without commissions is a rather rare occurrence. The committee believes that the companies will find that good agency relations will require that this state of affairs continue. However, if it can not be established that any services are performed, either for selling or otherwise, then to pay an unearned commission will lay the business open to further and perhaps more successful attacks by those who already charge that "phantom" commissions

are now being paid by companies where no services are provided. The committee does not believe a successful defense can be made of the payment of "phantom" commissions in the field of group insurance. From the recent report of the special committee on group insurance of NALU, adopted by NALU National Council and board of trustees, it is apparent that the NALU agrees.

Mr. Zimmerman's supplementary comments include the observation that the committee's "compromise findings" are probably not satisfactory in all respects to any member of the committee.

"Certainly there are some findings with which I find myself in total disagreement. Despite this, I believe that on the whole the committee's conclusions are constructive and that they fairly reflect a melding of the divergent viewpoints represented by various segments of our business.

"This report, including its suggestion that certain closely related subjects which did not properly come within the purview of the group reexamination committee be referred to the joint legislative committee, will now be given consideration by the able

members of the executive committee of American Life Convention and the board of directors of Life Insurance Assn.

"On behalf of the Connecticut Mutual, I should like to express the thought that it would be most unfortunate if those recommendations of the joint committee on reexamination of group policy which are approved by the executive boards of the ALC and LIA should then be negated by failure to conduct similar studies leading to effective action in the so-called wholesale and franchise insurance fields."

Report from Chicago . . .



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Editorial Comment

A Symbol To Be Worthy Of

Much has been said and written about the new NALU headquarters building at Washington. Its picture has been widely publicized, in various stages of the reconstruction process. Yet in spite of all that, it would take a callous person indeed not to be stirred at the sight of this fine Georgian-Colonial edifice that NALU can call its home from this time forward. Even with all the advance fanfare, those words "National Association of Life Underwriters" stretching across above the columns of the entrance portico cause the viewer to stop and reassure himself that this is not just another picture—that this is really it.

The emotions each interested visitor will experience depend of course not only on his own makeup but on his knowledge of and contact with the building project's background. Even to one whose connection with the project has been solely that of a reporter, observer and occasional commentator, it brings back decade-spanning recollections with nearly the same vividness that the events themselves had.

For this is a hard-won home. It is undoubtedly safe to say that nothing in NALU's history has generated such intense intra-association dissension over so long a time. At the same time, the building project has been a unifying force, to an extent that few would have believed possible.

There is some tendency to gloss over the dissension, as if it were something to be swept under the bed. We don't agree. The controversy that there was arose out of differences of opinion between strong-minded men, on both sides of the several issues, doing what they sincerely and even passionately believed was right and sensible. But there was nothing dirty or mean or underhanded about the fighting. In an organization run by democratic process, questions sometimes have to be fought out if they can't be solved any other way. In an industry blessed with as many strong personalities as the life insurance business, it is surprising that an association of NALU's size operates as peacefully as it does.

All the usual hazards of home-

building were present, plus those inherent in the fact that this was the first time NALU had ever done anything of the kind. Those who have built or bought homes know how many more bear-traps it is possible to stumble into the first time around. Considering NALU's democratic structure and the fact that administrations change each year, it is probably remarkable that the building got built at all.

Our purpose in saying that NALU has a hard-won, dearly-bought home is to point up what many members who belong to their local life underwriter associations on a sort of routine basis may be inclined to overlook: that they are being handed a headquarters building that they should be proud of not only for what it is but also for how it came to be.

It came into being because dedicated men gave time and money, and often endured frustration and sometimes heartache. It took two able and devoted building committees to get the building project from its inception to its happy completion. They had different viewpoints but they were dedicated to NALU and the ideal of a home of its own that members of the national association could be proud of. Proud they can certainly be, but there would be a much deeper pride and a greater willingness to work for NALU's ideals if all members could see in their building not merely a handsome home but a symbol of the kind of selfless effort all should want to emulate.—R.B.M.

Personals

Emil E. Brill, senior vice-president General American Life, has been named by Missouri Governor James Blair to head the delegation of 44 Missourians to the 1961 White House Conference on the Aging to be held next January.

Murray J. Marvin, executive director National Insurance Assn., is the first Negro to be accepted in and complete the executive development pro-

gram of the University of Chicago. The program is limited to an annual enrollment of 75 selected executives drawn from over 500 applicants employed in the midwest.

Marjorie Ellen Burke, daughter of vice-president **Raymond A. Burke** of North American Reassurance and Mrs. Burke, was married to William J. Curran of New York City at Our Lady of Perpetual Help Church, Ardsley, N. Y. The bridegroom is with Scholastic magazine, New York City. The ushers included two brothers of the bride, Raymond A. Burke Jr. and Thomas F. Burke.

Armstrong Named to Succeed Bruce As Chief Examiner in California

Christy P. Armstrong has been appointed by California Commissioner McConnell as chief examiner succeeding William Bruce, retired.

After graduating from the University of California, where he majored in insurance, Mr. Armstrong joined Hartford Accident and worked in various departments for five years. He joined the California department in 1942, began as an auditor and moved through progressive promotions until he became supervising examiner in 1959.

A luncheon was held in San Francisco at which many representatives from the industry joined the department in honoring Mr. Bruce.

Deaths

CHARLES E. CRANE, 76, author, columnist, historian, and former publicity director of National Life of Vermont for nearly 25 years, died in Montpelier, Vt. He became the company's first director of publicity in 1932 and retired in 1955 as assistant to the president.

O. FORREST MCGILL, executive general manager and assistant treasurer of the Jacksonville regional home office of Prudential, died of a heart ailment. He had been in charge of investment and banking activities in the 10-state south central area since the Jacksonville office was established in 1953. He joined Prudential in the Lakeland, Fla., regional mortgage loan office in 1932, becoming manager in 1939. Mr. McGill headed the New York mortgage loan office and served at the Newark home office before going to Jacksonville in 1953.



O. Forrest McGill

Mrs. HILDA D. LINCOLN, 66, a lawyer and wife of the late Leroy A. Lincoln, a former chairman of Metropolitan Life, died at Salamanca, N. Y. Mrs. Lincoln was the first woman to serve on Metropolitan's legal staff. She joined the company in 1921 as personal secretary to the general solicitor and studied law at night. She received her law degree in 1925, was admitted to the New York Bar the following year and became a member of the legal staff. At the time of her marriage to Mr. Lincoln in 1930, she was assistant secretary of Assn. of Life Insurance Counsel.

Chicago, Cook County Handbook Is Published

A new Underwriters Handbook of Chicago and Cook County has just been published by the National Underwriter Co. It provides complete and up-to-date information on the agencies, companies, field men, general agents, groups and other organizations affiliated with insurance in this territory. Copies of the new Chicago and Cook County handbook may be obtained from the National Underwriter Co. at 420 East Fourth Street, Cincinnati 2, Ohio. Price \$12.50 each.

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By H. W. Cornelius of Bacon, Whipple & Co.
135 S. La Salle St., Chicago, Sept. 13, 1959

	Bid	Asked
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American General	32	33
Beneficial Standard	13 1/2	14 1/2
Business Men's Assurance	42	43
Cal-Western States	50 1/2	53
Commonwealth Life	19 1/2	20
Connecticut General	398	405
Continental Assurance	154	158
Franklin Life	68 1/2	70
Great Southern Life	69	72
Gulf Life	18 1/2	19
Jefferson Standard	43	44
Liberty National Life	60	63
Life & Casualty	16 1/2	17
Life of Virginia	56	58
Lincoln National Life	214	218
National L. & A.	109	111
North American, Ill.	12 1/4	13
Ohio State Life	42	45
Old Line Life	58	60
Old Republic Life	21	22
Republic National Life	37	38
Southland Life	88	92
Southwestern Life	54 1/2	56
Travelers	85	87
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THE NATIONAL UNDERWRITER

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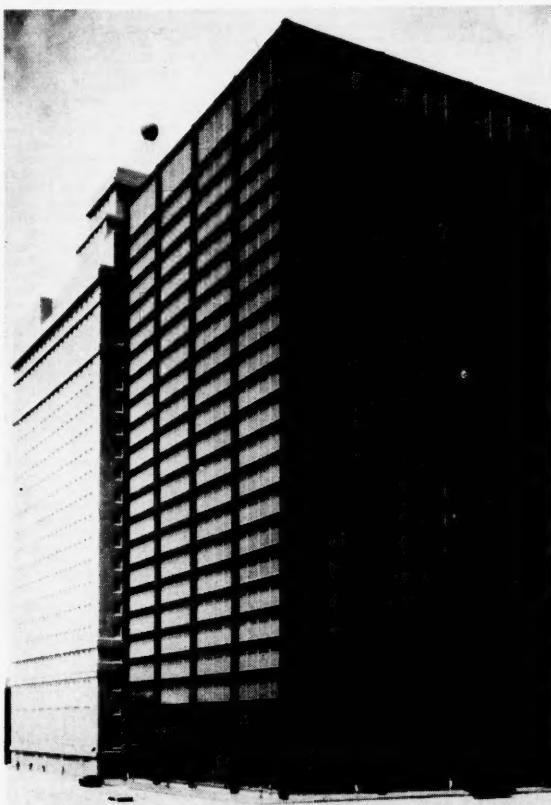
Continental Center In Chicago

Continental Center is what these two buildings will be known as upon the completion in Chicago of the building in the foreground. Continental - National group is both owner and builder and the new building will be joined with the present Continental Companies building at Jackson Boulevard and Michigan Avenue by enclosed connecting bridges at all levels beginning at the second floor.

The new \$15 million building will be 22 stories high. The joined buildings will provide an area of 1.2 million square feet making the combination the third largest office building in Chicago's Loop. Housing the headquarters of Continental Casualty, Continental Assurance and the western office of

National Fire, Roy Tuchbreiter, chairman of the life and casualty companies, said that as those organizations are moved into the new building, space in the present building will be available to other tenants.

Among the features of the new building: No interior columns at any level, air conditioning throughout, parking facilities and fully automatic elevators. The building is expected to be completed early in 1962.



Allstate Life Sets Decentralization Of Its Operations

Allstate Life has set plans for decentralizing its operations to six zone offices and 28 regional offices throughout the U. S.

Allstate Life's policyholders have increased in the past year at an unusually rapid rate, Judson B. Branch, president, declared. "Decentralization will keep us close to our policyholders so we can continue to provide them with the best of personal service."

Allstate Life's volume of individual and group insurance in force is approaching the \$1.5 billion mark, and prospects for future growth are extremely bright, Mr. Branch said. In its relatively short history the company has broken previous production records for the life industry, according to leading insurance authorities.

The new decentralization program follows the pattern established when Allstate decentralized its casualty insurance and other lines to establish field administration of all operating functions.

The life company's policy writing, underwriting and claim functions will be transferred from the home office in Skokie, Ill., to the regional offices. Billing operations already are being taken over by the regional offices.

The past year was highlighted by Allstate's introduction of a family life plan in a number of states, Mr. Branch noted. The company also offers ordinary life, life paid up at 65, endowment at 65, mortgage cancellation policies, 20-pay endowment and five and 10

year convertible term policies. Family income riders and accidental death benefit coverages also are available.

During the company's first three months after it was organized in 1957, policies were sold only in Illinois. In December, 1957, the company moved into New York and since that time has had a steady expansion. It is now licensed in 46 states and the District of Columbia. Another Allstate subsidiary, Cross Country Life, is operating in Texas and Arkansas.

Guardian Issues Hospital, Surgical Plans To Three Centenarians, All Women

Guardian Life insured three centenarians, all women, during the month following the company's celebration of its 100th anniversary. Two of the new policyholders are older than the company; the third was born one month after Guardian issued its first policy on July 17, 1860.

These cases, all on Guardian's non-cancellable senior hospital and surgical plan, are the first ever issued by the company at such advanced ages.

New Wis. Insurer

Sale is under way of 500,000 shares of stock at \$5 a share to produce \$500,000 capital and \$1,725,000 surplus for Medical Arts Life of Oconomowoc, Wis. William J. DeMuth, a Milwaukee sales consultant, is president and general manager.

The new company expects to write life plans initially and expand into credit and A&S and group.

One million shares of Medical Arts

Life are authorized, but only half are being offered initially. It is intended to sell all of the 500,000 shares before applying for a license, but the company has reserved the right to ask for a license anytime after 85,000 shares have been sold.

Edward C. Peterson, who has had his own insurance business in Chicago since 1937, is vice-president and managing director of Medical Arts Life, and other officers are: John P. Snyder, Oconomowoc postmaster, secretary; Dr. E. A. Woelffer, veterinarian, treasurer; Dr. J. F. Wilkinson, Oconomowoc physician, medical director, and Dr. D. I. Hanson, Oconomowoc dentist, and J. P. Zuro, Fontana, directors.

H. B. Sturtevant, who has been with Old Line Life of Milwaukee since 1926, has been appointed full-time actuary.

Texas Agents to Fight Group Direct Writing

A resolution against non-commission group was adopted unanimously by Texas Assn. of Life Underwriters at its quarterly meeting of officers and directors at Austin.

The resolution, drawn up by Harry Griffiths, American National, Austin, calls for an investigation by NALU of procedures and practices in group writing to determine if reduction or elimination of agents' commissions results in a refund to policyholders, thus violating the ethical practices code of the National Assn. of Insurance Commissioners.

At the same time, the Texas agents requested that the NALU to take formal action against any practices which can be construed as rebating, and they further pledged to support any action of the national body.

Skutt Sees Debates Sparking Health Sales

Health insurance will be sold as never before because of public interest created by political debates, V. J. Skutt, president of Mutual Benefit H.&A., predicted during his visit to the company's agency at St. Paul. People are becoming more and more conscious of the need of health insurance and "have the desire to provide for themselves," he explained.

Quotes Figures

Mr. Skutt said production figures indicate that 85% of Americans over 65 will be covered by private health insurance by 1965 compared with 70% now. It is unfortunate, he said, that the political issue over health care should be attuned to the 5 or 10% said to be needy. He opined that the health bill recently passed by Congress is fair enough.

Mr. Skutt remarked also that all indications point to a very good business climate in 1961, especially in insurance.

President Signs Medical Care Bill

(CONTINUED FROM PAGE 1)
million people now on old age assistance rolls to meet their medical expenses.

In the second part of the program, the federal government also will aid states in helping 10 million additional persons to pay their medical bills. This group is not receiving relief payments, but may lack the funds to pay all medical expenses.

In either case, the law requires that beneficiaries under the law take a means test.

NEW NON-MEDICAL LIMITS

Another **PLUS** for You!

ALL AGENTS AND BROKERS MAY WRITE CITIZENS NON-MEDICAL	AGE	AMOUNT
to 30	\$25,000
31-35	15,000
36-40	10,000
41-45	5,000

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INSURANCE COMPANY of NEW YORK

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813 CLU Diplomas Are Conferred During NALU Convention

(CONTINUED FROM PAGE 2)

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Mutual, Flint, Mich.; Costanzo, M. H., Prudential, Clifton, N. J.; Coxhead, G. L., N. Y. Life, Chapel Hill, N. C.; *Crain, Jason, broker and consultant, Cleveland; Crawford, L. A. Jr., Jefferson Standard, Greensboro, N. C.; Creed, J. P., Prudential, Iron Mountain, Mich.; Cronheim, W. G., Conn. General Life, East Orange, N. J.

Crosby, R. C., Gottschalk, Robertson & Ryan, Milwaukee; Crowder, F. L. Jr., Institute of Insurance Marketing, Southern Methodist U., Dallas; Crowe, M. D., Olympic National, Okanagan, Wash.; Crumrine, D. S., Berkshire, Rochester, N. Y.; Cruse, B. F., Great Southern, Tyler, Tex.; Currie, C. J. Jr., Mutual of N. Y., Atlanta; Curtis, R. E., Penn Mutual, Tulsa; Cusack, C. F. Jr., Crown Life, Honolulu; Dabbs, Tommy, Equitable Society, Sumter, S. C.; Dahlke, G. O., Conn. General, Bloomfield, Conn.; Dale, H. W., Mutual Benefit Life, Jackson, Miss.; Dalton, J. S., Equitable Society Decatur, Ill.; David, R. G., Conn. Mutual, Merriam, Kan.; Denvir, J. P. Jr., John Hancock Mutual, Fort Lauderdale, Fla.; De Simone, A. S., Equitable Society, Kenosha; Diamond, N. H., National of Vt., Atlanta; Didion, H. G., Metropolitan, St. Paul; Di Salvo, Nicholas, State Mutual, Denver; *Domian, L. A., Prudential, Minneapolis; Donnelly, J. J., N. Y. Life, New York, N. Y.; Donner, Julius, Equitable Society, New York, N. Y.; *Donovan, Louise A., Guardian Life, Boston; *Dornfeld, Kivie, Prentiss Hall, Inc., Englewood Cliffs, N. J.; Doyle, W. J., Life of North America, Lakewood, Colo.; Drennen, A. T. Jr., Protective Life, Birmingham; *Drury, R. W. III, Business Men's, Kansas City.

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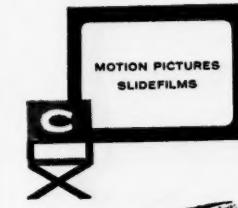
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K. C. Life Agents Come Through Again For President Bixby

With a total of \$54,264,409 August production, Kansas City Life broke all company records. The former record for the month, traditionally observed in honor of President Bixby's birthday, was \$46,333,467, established in 1957.

The nationwide campaign established another record—that of \$10,352,285, on August 22, observed as President Bixby's natal day, compared to the previous all-time high of \$7,759,677 for the same day's production in 1959.

Mo. Premiums Increased \$66 Million In 1959

JEFFERSON CITY—Total insurance premiums collected in Missouri in 1959 were \$688,420,912, an increase of \$66,566,748 over those in 1958, according to the annual report of Superintendent Leggett.

There were 6,401,868 life policies owned in Missouri representing an aggregate face value of \$13,308,610,589 and a premium income to insurers of \$362,511,653. Life insurance payments to Missouri policyholders and beneficiaries amounted to \$163,236,861.

As of April 1, 1960, Missouri had 131 domestic companies of all classes and 695 foreign and alien companies licensed in the state, a total of 826.

During the year March 1, 1959-Feb. 29, 1960, the Missouri department issued approximately 36,500 agent licenses for representatives of fire companies, 38,000 for life companies, 2,200 for reciprocals and 25,000 for casualty, a grand total of 101,700. There are approximately 6,725 brokers' licenses in force.

The Missouri department assessed a premium tax in 1959 of \$13,156,673, up 8% over 1958.

Preferred Names Harris Underwriting Manager

Preferred has appointed Weldon H. Harris underwriting manager.

Mr. Harris began in insurance in 1930 with U.S.F.&G. In 1935 he joined Commercial Standard and from 1947 to 1957 was multiple-line underwriting vice-president. He was with Associated Employers from 1957 until joining Preferred.

Actuaries' Program Ready For Annual Meeting In Chicago

Society of Actuaries' annual meeting to be held Sept. 28-30 at the Edgewater Beach Hotel, Chicago, will follow usual pattern of opening with a business meeting and presentation and discussion of papers. James E. Hoskin, Travelers (retired), president Society of Actuaries, will preside over business session. Vice-presidents William A. Jenkins of Teachers Insurance & Annuity Assn. and Thomas E. G. London Life, will preside over the remainder of the sessions not having specified chairmen.

The papers to be presented and the authors are "Refund Annuities Without Trial and Error," Donald H. Reid, Hewitt & Associates, consulting actuaries, Minneapolis; "Remarriage Experience Under the Pension Act of Canada," Ellwood E. Clarke, department insurance, Ottawa, Can.; "Adjustment of Premiums Under Guaranteed Renewable Policies," E. Paul Barnhart, Washington National.

Also, "Gross Premium Rates for Renewable Term Insurance," Henry J. Huntington, John Hancock; "The Construction of Persistency Tables," Ernest J. Moorhead, New England Life, and "A Reinvestigation of Group Hospital Expense Insurance Experience," Stanley W. Gingery, Prudential.

The balance of the first morning will be taken up with informal discussion. That afternoon reports will be made on topics of particular interest, which include: XVIIth International Congress of Actuaries, Benjamin T. Holmes, Confederation Life; the society's program of education and examination, David H. Harris, Equitable Society; 1958 CSO Table—monetary tables and statutory situation, Richard C. Guest, Massachusetts Mutual, and licensing certification of actuaries, Reinhard A. Hohau, Metropolitan.

The second morning there will be panel discussion on the social and economic aspects of health insurance in the U.S. and Canada. C. Manton Edie of Connecticut General Life will be chairman. In the afternoon there will be three simultaneous informal sessions: Ordinary life, with Harold R. Lawson, National Life of Canada, a chairman; employee benefit plans, Donald D. Cody, New York Life, chairman; and electronics, J. Stanley Hill, Minnesota Mutual, chairman.

In that order, there will be considered the 1958 CSO Mortality Table mortality experience and underwriting; annuities and settlement options; dividends; group life; group A&S; pensions; general outlook on electronics; consolidated functions approach, and future outlook.

General sessions throughout the meeting will feature informal discussions on retirement plans for the self-employed, agency problems, important trends in the insurance industry and their future significance, expense controls, and a variety of miscellaneous topics.

The meeting will end with a morning session the third day, at which there will be a continuation of informal discussions from the day previous.

National Allied Underwriters has begun business at Columbus, specializing in placement of substandard life cases. Dr. Floyd M. Green, for 10 years with Columbus Mutual, is president.

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Changes In The Field

Connecticut General

W. G. Kerr, senior brokerage consultant at the Boston branch office, has been named assistant manager there.

A. E. Woodliff, senior brokerage consultant at the Oakland brokerage agency, has been appointed assistant manager there.

D. E. Buckroyd, agent at Des Moines, becomes staff assistant at the Westchester branch office in Hartsdale, N.Y.

A. M. Lock, assistant district group manager at Chicago, has been named group manager at St. Louis.

W. H. Reider, special group representative in New York, has been ap-

pointed assistant group manager at the Broadway office.

A. J. Butler, special group representative at the Boston brokerage agency, has been named assistant district group manager there.

Occidental Of California

J. F. Glockhamer and J. J. Carroll have been appointed assistant managers at Spokane and Los Angeles Westwood, respectively. Mr. Glockhamer has been with New York Life at Spokane, and Mr. Carroll was with the DeVries agency at Los Angeles.

C. P. Parson is the new assistant brokerage manager at Birmingham. In addition to running his own agency, he has been with Prudential and General of Seattle.

New York Life

W. R. Livingston, assistant vice-president, has been appointed director of agencies to assist F. A. Wade, regional vice-president, at Toronto, headquarters for Canadian operations. Mr. Livingston, a past president of Toronto Group Insurance Assn., joined New York Life in 1951 and before going to the home office was responsible for the development of Canadian group operations as regional group manager.

New England Life

F. E. Pomeroy, general agent in Detroit, has resigned but will continue as associate general agent. He is past president of Detroit Life Managers Assn. and was secretary and director of Detroit Life Underwriters Assn.

Connecticut Mutual Life

S. J. Burke Jr., brokerage supervisor of the North Shore area in Boston, has been named manager of the brokerage department of the Cobb agency there, to succeed L. G. Clogston, who has retired from active management.

Pacific Mutual Life

The company has reorganized its mortgage loan operations in Arizona and made Phoenix a district office, which W. O. Sutton will head. He has been at Phoenix since 1956.

Lincoln National Life

Delbert Bowles, former assistant superintendent of agencies, has been appointed associate general agent at Atlanta. He has been with the company since 1958.

Massachusetts Mutual

M. E. Sample, district manager in El Paso, has been appointed general agent of a new agency there. He has been president of El Paso General Agents & Managers Assn. and a director of El Paso Life Underwriters Assn.

Old Line Life

Five general agents have been appointed: S. E. Ravetti and J. Q. S. Lee at San Francisco; A. L. Perper, San Diego; Dennis Whitt, Santa Ana, and J. W. Marshall, Detroit.

National Life Of Vermont

D. J. Figel has been appointed general agent at Davenport, Ia. He has been an agent there for Mutual Benefit Life, and before that was claims adjuster for Standard Accident in Chi-

cago and agent for Northwestern Mutual. He is past president of Danville Life Underwriters Assn. and twice a member of Million Dollar Round Table.

dent; W. R. Meehan, secretary-treasurer; Milton Weinberg, general manager; George Langenauer, Jamaica office manager, and Edward Barton, Commack office manager.

Franklin Life

S. J. Robens has been appointed agency manager at San Jose, Cal. He has been with Equitable Society.

LIBERTY LIFE—L. C. Fraley, territorial savings and loan representative, has been named savings and loan state representative for Kentucky. F. T. Cranor Jr., management assistant with Penn Mutual Life in Raleigh, has been appointed manager of the Atlanta ordinary office. Managerial changes in combination offices include R. T. Gamble, from staff manager in Monroe, N. C., to manager in Albemarle, N. C.; B. W. Hardin, from manager in Burlington, N. C., to manager in Morganton, N. C.; M. L. London, from extra staff manager, home office, to manager in Shelby, N. C., and G. F. Shields, from manager in Albemarle to manager in Burlington. Also, L. N. Workman Jr., staff manager in Clinton, S. C., transfers to Spartanburg, S. C., and R. D. Dameron, staff manager in Burlington to Hickory, N. C. Former agents J. R. Hughey, Gaffney, S. C.; Richard Bradham, Sumter, S. C., and H. H. Rhodes, Burlington, N. C., have been named managers of their respective offices. J. C. Holladay, former Charleston Heights, S. C., agent, has been appointed staff manager in Orangeburg, S. C.

Pan-American Life

J. E. Strand, associate manager with B. C. Goodman at Pensacola, has been appointed general agent there. Mr. Goodman has retired to devote his time to personal production. Mr. Strand was with Prudential in Jacksonville and Pensacola.

Kansas City Life

F. E. Colwell has been named general agent for south central Michigan with offices at Lansing.

Lutheran Brotherhood

R. L. Jesperson has been named general agent at Philadelphia. He has been with the society since 1946.

General American

A. T. Prew has joined the company as general agent at Detroit. He was with Connecticut Mutual.

Citizens Life Of New York

Appointed general agent is I. R. E. Estates Corp. of Levittown, N. Y., with branches in Jamaica and Commack, N.Y., and in Providence, R.I. Officers of the corporation are P. G. DeSimone, president; P. J. Comerford, vice-presi-

MASSACHUSETTS INDEMNITY & LIFE—W. S. Williams has been named assistant brokerage manager for the MacLean general agency at Philadelphia.

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How do you illustrate "service"?



It's hard to show in one picture the many services offered by the life insurance underwriter. For example, how could we possibly portray the thoughtful planning and the continuing interest the conscientious agent devotes to his client's program?

Of course, of all the services an agent offers, the most important is the sale itself! When he determines a prospect's needs and moves him to buy a policy that meets them, the agent is performing his prime function. (New England Life representatives are well trained for the job — and equipped with an especially advantageous contract — the "Better Life" policy.)

And certainly continuing service is important. A large part of the field underwriter's job is in adjusting the client's insurance program to meet changing needs and circumstances. This can — and often must — involve selling, too. In our business, selling and service often blend; and both parties, the buyer and seller, stand to benefit.

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